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Section 1: Introduction to Curacy

Foreword

Dear Curates,

The year 2023-24 will be another year of significant change for all of us. For some of you it is the beginning of your ordained life as a Deacon, for others you will be exploring what it means to be able to take on the ministry of a Priest. Others of you will be beginning to have thoughts of the future, and praying about where God might be calling you next.

For the Clergy Development Team, it’s also a year of change. Andrew Tawn was Director of Clergy Development since the beginning of the new Diocese of Leeds in 2014, and was our line manager, wise counsel and friend for all that time. We know that those of you who got to know him will miss him as much as we will. Now, we wish him well in his new role in the Diocese of Chester while we wait to find out how, and by whom, his role will be replaced. In the meantime, the remaining team members are stepping up to cover the work that Andrew did, in particular supporting the curates from the Leeds area and overseeing the IME programme. We hope that you will forgive any slip-ups or omissions we may make.

In the programme for the coming year, as always we have taken on board your feedback. You will see that for some events (particularly for 2nd and 3rd years) we have put two sessions on the same day, meaning less travel time overall and time out of the diary for you. We have also included again the Tax Returns session. Although this remains an optional session, feedback from those who attended last year was excellent, and we strongly encourage you to attend this session if you can. The session is provided free of charge by Tax Management for Clergy, and we want to stress that we are not recommending you use this firm above others, or indeed above completing your tax return for yourself. Whichever you choose, they will have some valuable advice for you. We have included a new session for second and third years on Church Governance, to be led by Revd James Theodosius of Holy Trinity, Skipton – this follows on from the excellent session he led last year on Ministry in Multi-Church Contexts.

We continue to be able to offer our residential weekend away in March for curates of all three years, and in March 2024 are delighted that our speaker will be our own Bishop Arun Arora on all aspects of communication. As you might expect, this event is the most expensive in our programme by some way, and as the Diocese continues to consider how to make the budget balance, we are not complacent about how fortunate we are to be able to take you all away to the Hawkhills for three days.

We consider it a privilege to journey with you through your curacies (and also a lot of fun), and we are always thinking about ways in which we can improve the IME programme and our support to you. Once again we are looking forward to working with you over the next year and hope you won’t hesitate to tell us how we can best help you.

Cat Thatcher (Bradford)
Sarah Farrimond (Huddersfield)
Marion Russell (Ripon)
1.1 Useful Contacts

Clergy Development Team

Director of Clergy Development for the diocese
Vacant

Area Clergy Development Officers (CDO)

Each area CDO oversees:

(1) the curate training programme (IME phase 2), assessment for the curates in their area, IME travel expense claims and, for curates living outside their training parish, their to/from parish travel claims

(2) CMD, including administering CMD grants.

Bradford area:
The Revd Canon Cat Thatcher
Tel: 01535 648391 (or mobile for emergencies: 07525 754331)
Email: cat.thatcher@leeds.anglican.org
Cat is also Vicar of the parish of Oxenhope

Huddersfield area:
The Revd Dr Sarah Farrimond
Tel: 01484 900025 (or mobile: 07943 738638)
Email: sarah.farrimond@leeds.anglican.org
Sarah is also Rector of the parishes of High Hoyland with Clayton West and Scissett.

Leeds Area: (Vacant)
During the vacancy, the Bradford, Huddersfield and Ripon Clergy Development Officers will offer pastoral support to the Leeds curates as follows:

<table>
<thead>
<tr>
<th>Year Group in 2023-24</th>
<th>CDO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>The Revd Dr Sarah Farrimond</td>
</tr>
<tr>
<td>Year 2</td>
<td>The Revd Canon Cat Thatcher</td>
</tr>
<tr>
<td>Year 3</td>
<td>The Revd Canon Marion Russell</td>
</tr>
<tr>
<td>Year 4 (SSMs only)</td>
<td>The Revd Canon Marion Russell</td>
</tr>
</tbody>
</table>

Ripon area:
The Revd Canon Marion Russell
Tel: 01756 795625 (or mobile: 07717 606770)
Email: marion.russell@leeds.anglican.org
Marion is also Vicar of Embsay with Eastby

Wakefield Area: (Vacant)
During the vacancy, the Bradford, Huddersfield and Ripon Clergy Development Officers will offer pastoral support to the Wakefield curates as follows:

<table>
<thead>
<tr>
<th>Year Group in 2023-24</th>
<th>CDO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Years 1 &amp; 2</td>
<td>The Revd Dr Sarah Farrimond</td>
</tr>
<tr>
<td>Year 3 &amp; Year 4 SSMs</td>
<td>The Revd Canon Marion Russell</td>
</tr>
</tbody>
</table>

Clergy Development Administrator (including IME Admin): Shuna Hartley
Email: shuna.hartley@leeds.anglican.org
# Diocesan office

**Address**

Diocese of Leeds, Church House, 17-19 York Place, LEEDS LS1 2EX

**Reception (Mon-Fri 9am – 5pm)**

0113 2000540  
enquiries@leeds.anglican.org

## Bishops

<table>
<thead>
<tr>
<th>Bishop</th>
<th>Office</th>
<th>PA</th>
</tr>
</thead>
</table>
| **Diocesan Bishop of Leeds**  
The Rt Revd Nick Baines  
bishop.nick@leeds.anglican.org | Hollin House  
Weetwood Avenue  
Leeds  
LS16 5NG  
Tel: 0113 284 4300 | Lyndsay Horsman  
lyndsay.horsman@leeds.anglican.org  
0113 284 4309 |
| **Bradford Area Bishop**  
The Rt Revd Dr Toby Howarth  
bishop.toby@leeds.anglican.org  
01274 407471 | The Trinity Centre,  
John Escritt Road,  
Bingley  
BD16 2ST | Carmel Dylak  
Carmel.dylak@leeds.anglican.org |
| **Huddersfield Area Bishop**  
The Rt Revd. Smitha Prasadam  
(New: consecrated on 22/06/2023)  
bishop.smitha@leeds.anglican.org (TBC) | Sir John Ramsden Court,  
Ground Floor, University of Huddersfield, Huddersfield HD1 3AQ | Jo Hodgkinson  
jo.hodgkinson@leeds.anglican.org |
| **Bishop of Kirkstall (Leeds Area Bishop)**  
The Rt Revd. Arun Arora  
Bishop.arun@leeds.anglican.org | Church House  
17-19 York Place  
Leeds  
LS1 2EX | vacant |
| **Ripon Area Bishop**  
The Rt Revd Anna Eltringham (New: consecrated on 22/06/2023)  
bishop.anna@leeds.anglican.org (TBC)  
01765 601094 | The Bishop’s Office,  
Redwood, Sharow, Ripon  
HG4 5BS | Judith Richardson  
Judith.richardson@leeds.anglican.org |
| **Wakefield Area Bishop**  
The Rt Revd Tony Robinson  
bishop.tony@leeds.anglican.org  
01924 250781 | Thornes Park Campus  
Thornes Park  
Wakefield  
WF2 8QZ | Caroline Asquith  
caroline.asquith@leeds.anglican.org |
Wellbeing support and counselling

The Diocese of Leeds is now working with Health Assured, our Employee Assistance Programme, in delivering a confidential, professional source of support, including a helpline and counselling services, to its clergy and spouses. Despite the reference to Employees, the programme provides services closely suited to the needs of clergy.

The HR team at Church House are also available to talk through any issues or questions.

For further information go to the diocesan website: https://www.leeds.anglican.org/how-we-can-help/supporting-clergy/wellbeing-counselling-and-support-for-clergy/or ring this free and confidential helpline: 0800 030 5182

Personal finance can change dramatically, for better or worse, upon becoming a stipendiary minister. Your archdeacons will be happy to help you find the support and advice you might need - and in strictest confidence.

Curates of UKME heritage

Clergy of UKME heritage are invited to attend the diocesan UKME Clergy Group. Further details of this are available from Annette Blackburn, PA to the Director of Ministry and Mission on Annette.blackburn@leeds.anglican.org

- The diocesan UKME link is The Revd Canon Andrew Norman
  Andrew.norman@leeds.anglican.org
- For national resources and support see also:
  https://www.churchofengland.org/about/views/race-and-ethnicity
  https://www.amenanglican.org.uk/

Disability and Inclusion

If you have any particular access needs such as sign language, printed materials on coloured paper, wheelchair access, hearing loop etc., please inform the Clergy development team, so we can do our best to help you.

- The administrator for the diocesan Disability team is Charlie Scott
  charlie.scott@leeds.anglican.org
- Here is a link to the diocesan Disability and Inclusion webpage:

- See also:
  https://www.gov.uk/access-to-work
  https://www.churchofengland.org/resources/welcoming-disabled-people

Safeguarding:

All safeguarding training enquiries should go to safeguardingtraining@leeds.anglican.org

Please see the diocesan website for information about the safeguarding team and forthcoming training: https://www.leeds.anglican.org/safe
The **Diocesan Safeguarding Team** is now operating with a duty DSA each day, so this address and telephone number should be your first point of contact for reporting safeguarding issues, concerns or making enquiries:

### Diocesan Safeguarding Team email: safeguarding@leeds.anglican.org
Office number: 0113 353 0257

Sofia, Jenny, Narinder and Nikki can also be contacted as follows:

- Sofia McGreavy – sofia.mcgreavy@leeds.anglican.org, mobile 07894 991246
- Jenny Leccardi - jenny.leccardi@leeds.anglican.org, mobile 07872 005189
- Narinder Lyon - narinder.lyon@leeds.anglican.org, mobile 07872 005309
- Nikki Rose – nikki.rose@leeds.anglican.org, mobile 07903197497

**DBS and safeguarding administrator:** Gail O’Neill.

- gail.oneill@leeds.anglican.org or call 0113 3530204.

Parish DBS checks are processed on-line through [Thirtyone eight - formerly CCPAS](https://www.leeds.anglican.org/how-we-can-help/finance-and-stewardship/stewardship-and-income-generation/) - the Churches’ Child Protection Advisory Service, call 0303 003 1111 extension 2204.

**Finance**

Queries about expenses or general diocesan finance:

- Hayley Drury: finance@leeds.anglican.org

For information about resources for **stewardship and income generation**:


**Resources for curates**

Please see **section 4** for further details about forms / templates, and **section 5** of this Handbook for additional resources.

1) **Diocesan Website:** On the **IME Resources page of the diocesan website** you will find all sorts of downloadable resources, like the IME Travel Expenses form, Formation Grids, Sermon and Worship feedback sheets, Placement Agreement Pro Forma etc.  
[https://www.leeds.anglican.org/clergy-development/ime-resources](https://www.leeds.anglican.org/clergy-development/ime-resources)

Alternatively, open the diocesan website home page and look under Ministry and Mission > Clergy Development > IME resources

2) **Diocesan Digital Learning Platform (DLP):** We are also building a collection of resources for curates, including teaching videos, on the **Digital Learning Platform (DLP):**  
[https://learning.leeds.anglican.org/about/clergy-development/clergy-development-curates/](https://learning.leeds.anglican.org/about/clergy-development/clergy-development-curates/)

Alternatively, open the diocesan website home page and look under Ministry and Mission >Digital Learning Platform. On the tabs at the top, click on ‘About’, then Learning Areas > Clergy Development > Curates.
### 1.2 Curates: Name and Parish

<table>
<thead>
<tr>
<th>Year 4</th>
<th>Ordained 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elspeth Cansdale</td>
<td>St. Mary the Virgin, Oxenhope</td>
</tr>
<tr>
<td>Dorothea H. Bertschmann</td>
<td>Dewsbury Minster of all Saints</td>
</tr>
<tr>
<td>Ruth Bradley</td>
<td>St Philip the Apostle at Birchencliffe &amp; St. Cuthbert’s at Birkby</td>
</tr>
<tr>
<td>Sally Osborn</td>
<td>St. Aidan’s Harehills</td>
</tr>
<tr>
<td>Che Seabourne</td>
<td>St. George’s Leeds</td>
</tr>
<tr>
<td>David Povall</td>
<td>St. Wilfrid’s Harrogate</td>
</tr>
<tr>
<td>Rob Harper</td>
<td>St John the Baptist, Wakefield</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year 3</th>
<th>Ordained 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Bradford</strong></td>
<td></td>
</tr>
<tr>
<td>Adam Roebuck</td>
<td>All Saints Ilkley</td>
</tr>
<tr>
<td>Leah Leighton</td>
<td>Holy Trinity Idle &amp; St John’s Greengates and St Cuthbert’s Wrose</td>
</tr>
<tr>
<td>Anna Lumb</td>
<td>Harden, Wilsden, Cullingworth and Denholme</td>
</tr>
<tr>
<td><strong>Huddersfield</strong></td>
<td></td>
</tr>
<tr>
<td>Amanda Ogilvie-Berry</td>
<td>Huddersfield Parish Church of St Peter</td>
</tr>
<tr>
<td>Name</td>
<td>Location</td>
</tr>
<tr>
<td>--------------------</td>
<td>----------------------------------------------------</td>
</tr>
<tr>
<td>Lindsey Barber</td>
<td>Holy Nativity Church, Mixenden and Illingworth</td>
</tr>
<tr>
<td>Emma Walters</td>
<td>Kirkheaton and Grange Moor</td>
</tr>
<tr>
<td>Simon Walters</td>
<td>Holy Trinity Huddersfield</td>
</tr>
<tr>
<td><strong>Leeds</strong></td>
<td></td>
</tr>
<tr>
<td>Lottie Jones</td>
<td>Alwoodley &amp; Shadwell</td>
</tr>
<tr>
<td>Emily Tidball</td>
<td>St. Peter's Morley</td>
</tr>
<tr>
<td>Joanna Glenwright</td>
<td>St Chad’s Far Headingley</td>
</tr>
<tr>
<td>Joshua Peckett</td>
<td>The Headingley and All Hallows Team</td>
</tr>
<tr>
<td><strong>Ripon</strong></td>
<td></td>
</tr>
<tr>
<td>Jennifer Bradley</td>
<td>Kairos, Harrogate</td>
</tr>
<tr>
<td>Michelle Lepine</td>
<td>Holy Trinity Ripon</td>
</tr>
<tr>
<td>Linzi Blundell</td>
<td>Swaledale with Arkengarthdale</td>
</tr>
<tr>
<td>Nick Murray</td>
<td>Pannal with Beckwithshaw</td>
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<tr>
<td><strong>Wakefield</strong></td>
<td></td>
</tr>
<tr>
<td>Claire Honess</td>
<td>Barnoldswick &amp; Bracewell</td>
</tr>
<tr>
<td>Jonathan Fleury</td>
<td>The Priory Benefice</td>
</tr>
<tr>
<td>Gemma Fleury</td>
<td>South Elmsall and North Elmsall</td>
</tr>
<tr>
<td>Sam Fletcher</td>
<td>St. Giles &amp; St. Mary’s Pontefract</td>
</tr>
<tr>
<td>Diane Komorowski</td>
<td>Lupset &amp; Thornes</td>
</tr>
<tr>
<td><strong>Year 2</strong></td>
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</tr>
<tr>
<td><strong>Bradford</strong></td>
<td></td>
</tr>
<tr>
<td>Marianne Clough</td>
<td>Sorted &amp; St James, Bolton Rd Bradford</td>
</tr>
<tr>
<td>Millie Cork</td>
<td>St John’s Great Horton and St Wilfred’s Lidget Green</td>
</tr>
<tr>
<td>Ben Leighton</td>
<td>Bowling St John</td>
</tr>
<tr>
<td>Simon Rulton</td>
<td>Holmewood, Tong &amp; Laisterdyke</td>
</tr>
<tr>
<td>Rob Savage</td>
<td>St Luke’s East Morton &amp; St Mary the Virgin Riddlesden</td>
</tr>
<tr>
<td>Huddersfield</td>
<td>Leeds</td>
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<tr>
<td><strong>Ludia Shukai</strong></td>
<td><strong>Jasmine Barber</strong></td>
</tr>
<tr>
<td>St John’s Great Horton and St Wilfred’s Lidget Green</td>
<td>Wrangthorn</td>
</tr>
<tr>
<td><strong>Emma Wilkinson</strong></td>
<td><strong>Richard Barber</strong></td>
</tr>
<tr>
<td>St Phillip’s Girlington, St Martin’s &amp; St Barnabas’ Heaton, &amp; St Paul’s Manningham</td>
<td>Holy Trinity Boar Lane</td>
</tr>
<tr>
<td><strong>Sam Crook</strong></td>
<td><strong>Kate Butler</strong></td>
</tr>
<tr>
<td>Halifax Minster</td>
<td>St Richard’s, St Paul’s, St James &amp; St Luke’s Seacroft</td>
</tr>
<tr>
<td><strong>Simon Phipps</strong></td>
<td><strong>Hannah Jones</strong></td>
</tr>
<tr>
<td>Bradley, Fixby &amp; Cowcliffe</td>
<td>St. George’s, Leeds</td>
</tr>
<tr>
<td><strong>Katrina Robinson-Brown</strong></td>
<td><strong>Dave Monck</strong></td>
</tr>
<tr>
<td>Honley &amp; Brockholes</td>
<td>St. Paul’s, Ireland Wood</td>
</tr>
<tr>
<td></td>
<td><strong>Bev Monck</strong></td>
</tr>
<tr>
<td></td>
<td>St. Paul’s, Ireland Wood</td>
</tr>
<tr>
<td>Name</td>
<td>Parish</td>
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<tr>
<td>--------------------</td>
<td>---------------------------------------------</td>
</tr>
<tr>
<td>Andie Shaw</td>
<td>St. Luke’s Holbeck</td>
</tr>
<tr>
<td>Gillian Lunn</td>
<td>St Matthew’s Leyburn &amp; St John’s Bellerby</td>
</tr>
<tr>
<td>Doug Rice-Bowen</td>
<td>Holy Trinity Skipton with St Augustine’s Draughton</td>
</tr>
<tr>
<td>Caroline Taylor</td>
<td>Christ Church, Harrogate</td>
</tr>
<tr>
<td>Jonathan Womack</td>
<td>The Benefice of Castleberg (Settle, Giggleswick and Rathmell with Wigglesworth)</td>
</tr>
<tr>
<td>Millie Day</td>
<td>St Andrew’s Ferrybridge &amp; St Edward’s Brotherton</td>
</tr>
<tr>
<td>Daniel Heaton</td>
<td>Horbury &amp; Horbury Bridge</td>
</tr>
<tr>
<td>Emily Lawrence</td>
<td>Darton with Staincross &amp; Mapplewell</td>
</tr>
<tr>
<td><strong>Year 1</strong></td>
<td><strong>Ordained 2023</strong></td>
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<tr>
<td><strong>Bradford</strong></td>
<td></td>
</tr>
<tr>
<td>Daniel Furlong</td>
<td>Clayton, Allerton &amp; Fairweather Green</td>
</tr>
<tr>
<td>Duncan Milwain</td>
<td>Bradford St Peter (cathedral)</td>
</tr>
<tr>
<td>Name</td>
<td>Location</td>
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<tr>
<td>-----------------------</td>
<td>-----------------------------------</td>
</tr>
<tr>
<td>Sharon Bavington</td>
<td>Fountains Church, Bradford</td>
</tr>
<tr>
<td>Amy Berry</td>
<td>Keighley, Thwaites Brow and Utley</td>
</tr>
<tr>
<td>Laity Watters</td>
<td>Holy Trinity, Idle</td>
</tr>
<tr>
<td><strong>Huddersfield</strong></td>
<td></td>
</tr>
<tr>
<td>Graeme Blackwell</td>
<td>Mirfield, Upper Hopton and Eastthorpe</td>
</tr>
<tr>
<td>Helen Jones</td>
<td>Holy Trinity, Huddersfield</td>
</tr>
<tr>
<td>Simon Fern</td>
<td>Holy Nativity, Mixenden</td>
</tr>
<tr>
<td><strong>Leeds</strong></td>
<td></td>
</tr>
<tr>
<td>Elizabeth (Lizzie) Reynolds</td>
<td>St Wilfred, Calverley</td>
</tr>
<tr>
<td>Denise Brogden</td>
<td>Drighlington and Gildersome</td>
</tr>
<tr>
<td>Jo Jones</td>
<td>Leeds Minster</td>
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<tr>
<td>Andrew Earwaker</td>
<td>Leeds Minster</td>
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<tr>
<td>Ripon</td>
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</tr>
<tr>
<td>Emma Halliwell</td>
<td>Christ Church</td>
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<tr>
<td></td>
<td>Skipton and Carleton</td>
</tr>
<tr>
<td>Karin Shaw</td>
<td>Harrogate High St Peter</td>
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<td>Stephen Gibbin</td>
<td>Harrogate High St Peter</td>
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<td>Anastasia Tregartha</td>
<td>Ainderby Steeple</td>
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<td>St Helen, Kirby</td>
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<td>Wiske St John the Baptist, Kirби</td>
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<td>Fleetham St Mary, Langton on Swale</td>
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<td>St Wilfrid, Maunby</td>
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<td>St Michael and All Angels, Scruton St</td>
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<td>Radegund, Yafforth All Saints</td>
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<td>Wakefield</td>
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<tr>
<td>Joseph Harrison</td>
<td>St Paul, Monk Bretton</td>
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</tbody>
</table>
Programme for Year 1 Curates

Please note that sessions in blue are optional. Most of these apply only to the curates who choose to take an academic pathway through the curacy (and if you are taking, e.g. an MA, there may be additional sessions). The Tax Returns session is not part of an academic pathway; this is recommended and found by many to be very useful, but there is no requirement on you to attend.

The session times stated are the learning times, with a prompt start. Refreshments will be available for 30 minutes beforehand.

TERM 1 (Autumn 2023)

Welcome to the diocese and to your IME programme
Monday 3rd July, 12 noon – 3.30 pm at Church House Leeds
Lunch is provided.

Work Based Learning Group (July/August)
Meetings arranged by episcopal area. A chance for you to reflect together on your early weeks in post.

SSM curate gathering (SSMs only)
14th September, 7 – 8 pm, by Zoom
A meeting for SSM curates from all three years with Marion Russell and Sally Osborn to discuss matters relating to SSM ministry.

Tax Returns – optional session
Tuesday 26th September, 10.30 am – 12.30 pm at Church House
With Martyn Bowler from Tax Management for Clergy

Working Together: for curates and their training incumbents
Bradford: Tuesday 3 October, Trinity Centre Bingley
Leeds, Huddersfield & Wakefield: 25th September 2023 10-3pm at Church House, Leeds
Ripon: Tuesday 3 October St Peter’s Harrogate

[Diocesan clergy study day 12th October]

Deacons’ Day
Saturday 14th October 10 am – 3.30 pm at Dewsbury Minster (exact time tbc)
Speaker: Bishop Chris Edmondson

Reflecting on Occasional Offices: Funerals
Bradford & Ripon: Monday 6 November, Trinity Centre Bingley
Leeds, Huddersfield & Wakefield: 13th November 2023 10-3pm at Church House, Leeds
Evening alternative by Zoom to be arranged for any who cannot make the dates above.

Inhabiting Public Ministry: study day with St. Hild
9th December on Zoom
A taster day for those considering academic pathways
(also optional evening on 4th March 2024)
TERM 2 (Spring 2024)

Reflecting on Occasional Offices: Baptisms
Bradford: Wednesday 17 January, Trinity Centre Bingley
Leeds, Huddersfield & Wakefield: 16th January 2024 10-3pm at Church House, Leeds
Ripon: TBA
Evening alternative by Zoom to be arranged for any who cannot make the dates above.

Racial Justice and Inclusion (led by Rev’d Jenny Ramsden)
Monday 22 January. 10am – 4pm (coffee from 9.30am) at Church House. An evening alternative will be arranged for SSMs

Effective Parish Based Evangelism with Robin Gamble
Wednesday 7th February 2024 10 am – 1 pm at Church House, Leeds

Residential:
1st – 3rd March 2024 (Friday evening to Sunday lunchtime)
The Hawk hills, Easingwold, York, YO61 3EG
http://www.thehawkhills.com/
This will be led by Bishop Arun on the subject of Communication

TERM 3 (Summer 2024)

Ministry in Schools – with Simone Bennett (Diocesan Education Department)
Wed. 24th April, 10 am - 12.30 at Church House, Leeds. Lunch will be provided.

Spirituality day
‘Quiet day’ (Marion) & Spiritual Direction resources with Henriette Howarth
Tuesday 7 May, 10am–3pm, Addingham Parish Hall

Pre-Priesting review (early May - dates to be arranged on an individual basis)
For Curate, training incumbent & area CDO

Liturgy: Using Common Worship creatively
14th May, 10-3pm at Church House, Leeds. Lunch will be provided.

Preparing for Priesthood
Bradford& Leeds: Monday 3 June, at Bradford Cathedral
Huddersfield & Wakefield: 4th June 2024. 10 am -3 pm. Venue tbc.
Leeds (see Bradford)
Ripon: Saturday 8th June
Evening alternative by Zoom to be arranged for any who cannot make the dates above.

Ordination (priestings):
Ordination retreat: Wednesday 19th June 2024
Ordination services in principal churches of the five areas: Saturday 22nd June 2024

Peer presentations (act of worship) – dates to be arranged in July
Bradford: tba
Huddersfield: tba
Leeds: tba
Ripon: tba
Wakefield: tba
Visits – July 2024; dates tba
A range of options to choose from: e.g. prison chaplaincy, Fresh Expression, ministry in a particular context (e.g. rural or estates ministry etc)

Programme for Year 2 Curates
Please note that sessions in blue are optional.

The session times stated are the learning times, with a prompt start. Refreshments will be available for 30 minutes beforehand.

TERM 1 (Autumn 2023)

Leadership day with St. Hild/Ian Parkinson
Saturday 30th September 10 am – 3.30 pm at Dewsbury Minster – lunch will be provided
(Curates taking module for credit finish at 4 pm)
Note: this is different content from last year’s Leadership day!

SSM curate gathering (SSMs only)
14th September, 7 – 8 pm, by Zoom
A meeting for SSM curates from all three years with Marion Russell and Sally Osborn to discuss matters relating to SSM ministry.

Tax Returns – optional session
Tuesday 26th September, 10.30 am – 12.30 pm at Church House
With Martyn Bowler from Tax Management for Clergy

Work-Based Learning Group (1)
Bradford: TBA
Huddersfield & Wakefield: 13th November 3-5pm OR 16th November 10am-12noon both at Church House
Leeds: Tues. 10th October 1 – 4 pm, or Tues. 17th October 10 am – 1 pm both at Church House
Ripon: Thursday 26 October, morning and afternoon options, venue TBA
Evening alternative by Zoom to be arranged for any who cannot make the dates above.

[Diocesan clergy study day 12th October]

Leadership study day 2 with St. Hild/Ian Parkinson
11th November 9.30 – 4 pm with breaks (time to be confirmed). Online.

Ministry with Children and Young People
Tuesday 28th November, 10 am – 3 pm at Church House, Leeds
Wednesday 22nd November, Evening alternative by Zoom: time tbc

TERM 2 (Spring 2024)

Weddings; legalities and good practice
EITHER Thursday 11th January 11 am – 3 pm at Church House, Leeds
OR Evening alternative for SSMs

Leadership study day 3 with St. Hild/Ian Parkinson
13th January 9.30 – 4 pm with breaks (time to be confirmed). Online
Evangelism: Paul, evangelist and planter With Robin Gamble
& Church Governance with James Theodosius
Tuesday 20th February 10 am – 4 pm at Church House (Lunch will be provided)

Presence and Engagement – Area Visits – OPTION ONE
*Please choose ONE area visit: this one or the one in April*
Tuesday 27th February. 9.30am*–4pm (approx.) All Hallow’s, Leeds.
This will include input from Bishop Toby Howarth, Bishop of Bradford, on ‘Why we should be Present and Engaged’, and some reflection on the Theology of Presence and Engagement. We will meet and hear from Revd Heston Groenewold, who is engaged in some brilliant interfaith work in his parish and across Leeds, and we’ll visit Leeds Makkah Mosque. Lunch included.
*9.30: Arrivals/Refreshments – with session starting promptly at 10am.

Residential:
1st – 3rd March 2024 (Friday evening to Sunday lunchtime)
The Hawkills, Easingwold, York, YO61 3EG
http://www.thehawkhills.com/
This will be led by Bishop Arun on the subject of Communication

Peer presentations on an example of change leadership
*Curates taking the Leadership module for credit may talk about a relevant assignment from their module studies rather than the peer presentation format set out in the handbook.*

- **Bradford:** TBA
- **Huddersfield:** 3 sessions on 11th March: 9.30am-12; OR 12-2.30pm; OR 2.30-5pm all at Church House Leeds.
- **Leeds:** Tues. 12th March or Thurs. 14th March both 9.30 am – 1 pm at Church House
- **Ripon:** Wednesday 28 February 10am-3pm venue TBA
- **Wakefield:** TBA
Evening alternative by Zoom to be arranged for any who cannot make the dates above.

TERM3 (Summer 2024)

Presence and Engagement – Area Visits – OPTION TWO
*Please choose ONE area visit: this one or the one in February*
Monday 8th April. 9.30am* – 4pm (approx.) Huddersfield Parish Church of St. Peter’s.
This will include input from Bishop Toby Howarth, Bishop of Bradford, on ‘Why we should be Present and Engaged’, and some reflection on the Theology of Presence and Engagement. We will meet and hear from Revd. Canon Rachel Firth, who has recently set up the South Kirklees Interfaith Forum, and she will share with us some of the joys and the challenges of that process and ongoing work. We will visit either the local Hindu Temple or the local mosque (to be confirmed). Lunch included.
*9.30: Arrivals/Refreshments – with session starting promptly at 10am.

Spirituality day (optional for years 2 & 3)
‘Quiet day’ (Marion) & Spiritual Direction resources with Henriette Howarth
Tuesday 7 May, 10am–3pm, Addingham Parish Hall
Work-Based Learning Group (2): May or June 2023

- **Bradford:** TBA
- **Huddersfield & Wakefield:** TBA
- **Leeds:** Mon. 6th May or Thurs. 16th May both 10 am – 1 pm at Church House
- **Ripon:** Thursday 16 May, full day morning and afternoon options Venue TBA

Evening alternative by Zoom to be arranged for any who cannot make the dates above.

Visits (July 2024): dates tba
A range of options to choose from: e.g. prison chaplaincy, Fresh Expression, ministry in a particular context (e.g. rural or estates ministry etc)

### Programme for Year 3 Curates

**Please note that sessions in blue are optional.**

The session times stated are the learning times, with a prompt start. Refreshments will be available for 30 minutes beforehand.

**To add: Racial Justice and Inclusion / Presence & Engagement**
The diocesan response to this vital area is under revision at the moment. A session is likely to be included in the IME programme but we do not yet know when or what.

### TERM 1 (Autumn 2023)

**Leadership day** with St. Hild/Ian Parkinson

Saturday 30th September 10 am – 3.30 pm at Dewsbury Minster – lunch will be provided
(Curates taking module for credit finish at 4 pm)

*Note: this is different content from last year’s Leadership day!*

**SSM curate gathering (SSMs only)**

14th September, 7 – 8 pm, by Zoom
A meeting for SSM curates from all three years with Marion Russell and Sally Osborn to discuss matters relating to SSM ministry.

**Tax Returns – optional session**

Tuesday 26th September, 10.30 am – 12.30 pm at Church House
With Martyn Bowler from Tax Management for Clergy

Penultimate reviews: September / October

**Leadership study day 2 with St. Hild/Ian Parkinson**

11th November 9.30 – 4 pm with breaks (time to be confirmed). Online?

[Diocesan clergy study day 12th October]

**Work-Based Learning Group (1)**

- **Bradford:** TBA
- **Huddersfield & Wakefield:** 2 Sessions on 16th November 2023 12-2pm OR 2-4pm both at Church House
- **Leeds:** Tues. 10th October 1 – 4 pm, or Tues. 17th October 10 am – 1 pm both at Church House
- **Ripon:** Thursday 26 October, morning and afternoon options, venue TBA

Evening alternative by Zoom to be arranged for any who cannot make the dates above.
Ministry with Children and Young People
Tuesday 28th November, 10 am – 3 pm at Church House, Leeds
Wednesday 22nd November, Evening alternative by Zoom: time tbc

TERM 2 (Spring 2024)

Leadership study day 3 with St. Hild/Ian Parkinson
13th January 9.30 – 4 pm with breaks (time to be confirmed). Online

Moving On – with 3D coaching
Tuesday 30th January 10 am – 4 pm at Church House, Leeds
This session is all about job applications and interviews; how to discern where God is calling us, and how to read and respond to parish profiles. This is primarily for stipendiary curates. SSMs are not expected to attend – but you are welcome if you think this may be of use to you.

Evangelism: Paul, evangelist and planter With Robin Gamble
& Church Governance with James Theodosius
Tuesday 20th February 10 am – 4 pm at Church House
Lunch will be provided

Residential:
1st – 3rd March 2024 (Friday evening to Sunday lunchtime)
The Hawkhills, Easingwold, York, YO61 3EG
http://www.thehawkhills.com/
This will be led by Bishop Arun on the subject of Communication

Moving On 2: On Interviews, with an Archdeacon /Meet a First incumbent etc
March 19th 10 am – 2.30 pm at Church House Leeds.

Peer presentations on an example of change leadership
Curates taking the Leadership module for credit may talk about a relevant assignment from their module studies rather than the peer presentation format set out in the handbook.
  Bradford: TBA
  Huddersfield: 3 sessions on 11th March: 9.30am-12; OR 12-2.30pm; OR 2.30-5pm all at Church House Leeds.
  Leeds: Tues. 12th March or Thurs. 14th March both 9.30 am – 1 pm at Church House
  Ripon: Wednesday 28 February 10am-3pm venue TBA
  Wakefield: TBA
Evening alternative by Zoom to be arranged for any who cannot make the dates above.

TERM3 (Summer 2024)

Spirituality day (optional for years 2 & 3)
‘Quiet day’ (Marion) & Spiritual Direction resources with Henriette Howarth
Tuesday 7 May, 10am–3pm, Addingham Parish Hall

Meeting with Bishop Nick
Thursday 23rd May, evening e.g. 6.30 pm - 9.30pm, at Hollin House, including buffet meal
Work-Based Learning Group (2): May or June 2022

Bradford: TBA
Huddersfield: TBA
Leeds: Mon. 6th May or Thurs. 16th May both 10 am – 1 pm at Church House
Ripon: Thursday 16 May, full day morning and afternoon options Venue TBA
Wakefield: TBA

Evening alternative by Zoom to be arranged for any who cannot make the dates above.

End of curacy reviews for stipendiary curates (June)

Visits (July)
A range of options to choose from: e.g. prison chaplaincy, Fresh Expression of Church

1.4 Terms and conditions

Common Tenure
Common Tenure is the form of office holding introduced by the Ecclesiastical Offices (Terms of Service) Measure 2009. Common tenure applies to both stipendiary and self-supporting priests.

Under Regulation 29, some common tenure posts are time limited and this is known as Qualified Common Tenure. This applies to curates as yours is a training post.

All clergy on Common Tenure will be issued a Statement of Particulars within one month of the date from which the office holder took up office or moved onto Common Tenure. The Statement of Particulars (SOP) is a factual statement of the basic terms and conditions of service that apply to the office holder of a particular office.

The information that must be provided in the Statement of Particulars is set out in the Ecclesiastical Offices (Terms of Service) Regulations 2009. Further information can be found on the Common Tenure website – www.commontenure.org

Diocesan Clergy Handbook

This is now an electronic document. The Handbook includes information like:

- Clergy Sickness Policy and Procedure
- Compassionate leave
- Maternity and paternity leave


Duration of Curacy

Curacies for stipendiary curates in this diocese are for four years. This means that the diocese is committed to providing a stipend and housing right up to the end of the fourth year of the curacy, though the end of curacy assessment comes at the end of the third year. Stipendiary curates may start looking for a new post from the beginning of April towards the end of their third year. However, if they then apply for a post before they have been through their final assessment, they must make clear that their progress is conditional upon the outcome of that assessment and they would not be free to move until after the bishop has signed them off as having completed the requirements of the curacy.
For **Self-Supporting curates** the end of curacy assessment usually comes at the end of their fourth year of curacy. Once the bishop has signed off their curacy, they will have a discussion with their area bishop about their future ministry. One option may be to remain in the same parish as their curacy, in which case they would then be re-licensed as an Associate Minister to mark the transition to a new stage of their ministry. Another option would be to move to another parish as Associate Minister.

The curacy may also be extended because of maternity leave or another long-term absence.
Section 2: Development and Training Programme

2.1 Three Dimensions
There are three dimensions to the IME Programme, which are intended to offer Curates support for their continuing personal formation and ministerial development. These are

![Diagram of three dimensions]

Your Training Parish
IME Programme
Academic pathways with St. Hild

2.2 Your Training Parish
The foundation of ordained ministry is gained in the title parish and from the relationship with the training minister. The relationship between the curate and their training minister is both personal and professional. It is the single most important element of your training post. The diocese takes time and trouble in identifying and selecting training ministers – and then supports them in their vital role. A training minister who receives a deacon commits him/herself to stay in that parish for at least the duration of the curate’s diaconate and into the first year of Priest’s Orders. Care should be taken to avoid role confusion, for example the training minister acting as counsellor or spiritual director for the curate.

Your working relationship needs to be grounded in prayer. Patterns for this will vary, especially for SSM Curates. For stipendiary colleagues, the sharing together of the Daily Office, expected of Anglican clergy, is a vital part of personal formation and an essential ingredient in the development of a wholesome and Christ-centred relationship between curate and training minister. In scattered rural benefices this shared, daily prayer may present a challenge – but it remains a priority.

2.3 The Working and Learning Agreement
It is important that the curate begins with a clear idea of what is expected of him/her. The careful preparation of a working agreement can save misunderstandings. You should have completed your Working Agreement before your title placement was confirmed. During the first few weeks of your curacy you and your training incumbent should review and revise this agreement as you settle into the role.

2.4 Regular Supervision
Your Training Minister will engage in regular supervision meetings with you. For stipendiary curates these should initially be on a weekly basis. In the latter stages of curacy supervision sessions may take place less frequently but never less than once a month. For those who are available for public ministry on a more limited basis, frequency of supervision should be decided on an individual basis, but should never be less than once per month for the first two years and once every 6 weeks subsequently. Supervision sessions
should normally last between 60 to 90 minutes and you should aim to avoid any interruptions. Brief notes showing subjects covered and action points should be made and kept by the curate and agreed by the training minister. You will be asked to submit notes from a sample of supervision sessions at your pre-priesting review. We would expect these notes to demonstrate that reflection, discussion and learning has taken place - rather than simply a task list focusing on the business of the week.

2.5 The Importance of Pastoral Supervision

The time that you and your Training Minister spend together in regular supervision sessions is a vital part of learning to integrate Christian faith, action and reflection in your ministry. It is also hugely significant for your personal well-being. Supervision, as a means of supporting and managing curacy, should be distinct from the business of managing ministry within the parish. You are encouraged to take primary responsibility for bringing items for supervision e.g. personal encounters, pastoral dilemmas, theological explorations and practical challenges. Your training minister may also wish to bring such items. The agenda of the supervision meeting will be formed by practical and theological reflection on these items in the context of the mission of your church and the life of God’s kingdom. This experience will expose you to God’s grace, encourage you along the path of risk-taking for the sake of the Kingdom and equip you to undertake the tasks and fulfil the ministry entrusted to you. A template for Supervisions is available.

2.6 The Core Functions of Pastoral Supervision

Three core functions can be distinguished:

**Pastoral:** to support you personally and professionally in your new ministry

**Formational:** to encourage you to reflect on your new ordained ministerial identity and to develop your maturity, confidence, understanding and skills.

**Managerial:** to agree training, work, priorities and boundaries of your Curacy

<table>
<thead>
<tr>
<th>Supervision should provide a regular space:</th>
<th>Core Functions</th>
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<tbody>
<tr>
<td>To agree training, work and boundaries for the curacy</td>
<td>Pastoral/Formational/Managerial</td>
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<tr>
<td>For the curate to reflect upon his/her work</td>
<td>Formational</td>
</tr>
<tr>
<td>To help the curate develop his/her ministerial understanding and skills</td>
<td>Formational</td>
</tr>
<tr>
<td>For the curate to receive feedback and perspective on his/her work</td>
<td>Pastoral/Formational</td>
</tr>
<tr>
<td>For the curate to be supported and encouraged both as a person and as a minister</td>
<td>Pastoral</td>
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<tr>
<td>To ensure the curate does not carry problems/projections alone</td>
<td>Pastoral</td>
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<tr>
<td>For the curate to express/explore difficulties encountered</td>
<td>Pastoral/Formational</td>
</tr>
<tr>
<td>To enable the curate to plan and use her/his time and skills well</td>
<td>Pastoral/Managerial</td>
</tr>
<tr>
<td>To enable the curate to discern present and future priorities in ministry</td>
<td>Managerial/Pastoral</td>
</tr>
<tr>
<td>To ensure the quality of the curate’s work</td>
<td>Managerial</td>
</tr>
<tr>
<td>To monitor progress, and discuss and agree reports within the assessment process</td>
<td>Formational/Managerial</td>
</tr>
<tr>
<td>To handle issues/tensions between curate &amp; training minister</td>
<td>Pastoral/Formational/Managerial</td>
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</tbody>
</table>
2.7 Keeping the balance in Pastoral Supervision

The Supervision relationship should combine:

- a genuine interest in the well-being and personal development of the Curate with...
- a clear focus on empowering and enabling the Curate to develop his/her ministerial identity, understanding, skills and confidence.

2.8 The Context of Pastoral Supervision

The following practical matters should be discussed and agreed by Curate and Training Minister

Venue
Curate’s house? Vicarage? Parish Office?
You need to be free of interruptions – by people or phone/mobile

Frequency and Duration
For full-time curates, initially on a weekly basis. Later less frequently but never less than once a month. For those available for public ministry on a more limited basis, never less than once per month for the first two years and once every 6 weeks subsequently. Supervision sessions should normally last 60-90 minutes.

What goes on the agenda?
Any activity, analysis or reflection needed in advance to inform discussion.
The agenda should always be driven by the learning needs of the curate (not the ministerial needs of the parish – that is staff meeting business)
Items for the agenda may come either from the curate or the incumbent, as long as they are all related to the curate’s learning needs.
The curate will take brief notes – and then send them to the training minister.

Confidentiality
Agree precise level (e.g. are Curate’s/Training Minister’s spouses excluded?)
Who might need to know? What and when? (e.g. Bishop, Director of Ministry, Spiritual Director?)

2.9 The Content of a Pastoral Supervision

Learning takes place through reflection on experience so it is important that the supervision is built on something that has actually happened or an issue which is currently being faced in the life of the church. For example, it is better to reflect on a funeral that has recently taken place than on the theology of death and bereavement in the abstract.
Curates’ Handbook

It will be helpful to agree a main focus or topic in advance. It is good to have a variety of approaches. The following list offers some possibilities.

focus on a task you have performed (e.g. a sermon, a visit, a project).
focus on a significant event or issue which has been stretching, disturbing or rewarding.
focus on an area of personal mission/ministry (using the Learning Outcomes document as a checklist).
focus on a current practice/policy of the church – e.g. baptism policy, approach to marriage of those divorced, policy on worship, pastoral care, overseas mission, finance.
focus on a topical concern – e.g. the discovery of a particular local need, the challenge of encouraging church growth in your context, a problem, crisis or opportunity which has emerged.
focus on a future need – e.g. how can you access an experience which will help equip you for ministry in the future e.g. you explore the need for a placement in a chaplaincy or some other context.

2.10 A checklist for exploring the behaviour, experience or event under review

a) Facts: Make sure you identify all the relevant facts
b) Feelings: Be aware of your feelings – and those of others.
c) Fantasies: Are there any fantasies (stereotypes, projections, prejudices or assumptions) which need to be exposed and challenged?
d) Focus: What lies at the heart of the matter? Which are the key decisions to be made?
Focus on relevant personal, practical and underlying theological issues.
e) Future: What are the next steps? Who will be taking action? When?

2.11 Stages and skills for Analysis and Reflection in Pastoral Supervision

Supervision has less value for personal learning if it only addresses issues in a general way through a more or less free-ranging discussion. It is better to engage in a structured process with a sequence of stages. This approach enables honest feedback and the expression of personal feelings, which can be threatening if they occur unpredictably in the course of an unstructured conversation.

A SUGGESTED STRUCTURE

1) Gathering Relevant Information
   Ask - Sharing what has happened.
   Who is involved – and what are the relationships?
   What feelings and attitudes are present?
   Where is power present or absent?

   Skills required by the supervisor at this stage of the supervision process
   • Attentive listening and accurate observation of non-verbal-signs.
   • Clarifying facts and understanding, checking out.

2) Diagnosis.
   Ask - What are the important elements and issues at stake?
   What part is the Curate playing? How is s/he being affected?
Skills required at this stage of the supervision process

- Analysis of possible causes and consequences of attitudes/actions
- Confronting reality and not colluding
- Evaluating the relative importance of the factors which are present

3) Reflection.
Ask - How might appropriate theological, legal, organisational insights/facts shed light on the situation?
Is there any area of scripture, doctrine, ethics or pastoral theology which could usefully guide your decision making?

Skills required at this stage of the supervision process

- Access to resources (people, books, websites, funds.)
- Ability to engage in a process of theological reflection

4) Vision/Future Options.
Ask - What would you like to see in place?
How would you like your ministry to develop?
What are the possible ways forward?
Is there enough information to be able to see all the options?

Skills required at this stage of the supervision process

- Ability to wait, listen, pray and discern.
- Sensitivity and patience to avoid impulsive action, premature closure.

5) Priorities.
Ask - What are you going to focus on first?
What seems urgent? What is important?

Skills required at this stage of the supervision process

- The ability to see the big picture and to make decisions.
- A clear vision/specific objectives by which to set criteria for prioritising.

Ask - What are the next steps?
What, if anything might be done differently next time?
Who might help you?
Are there any implications for wider church policy?
What resolution(s) do I/we take away to implement in future?
Timetable and deadlines for each step?

Skills required at this stage of the supervision process

- The capacity to plan for change.
- Communication skills
- The ability to initiate appropriate action
- Some suggested themes for Supervision.
2.12 Some suggested themes for Supervision

- Care of self, including personal/spiritual awareness
- Relationships with staff, family, congregation and wider community
- Leading worship
- Preaching

- Occasional offices
- Styles of leadership
- Mission in your local context
- Pastoral care and relationships
- Handling change
- Conflict management
- Work with children and young people both in church and in schools
- Personal organisation and administration - time management
- Demands and stresses of ministry
- Integrating previous experience into ordained ministry
- Projects e.g. evangelistic, community engagement, church buildings
- Other topics, which appear in the learning and development portfolio

2.13 IME Diocesan programme (see pages 13-17)

The second dimension of your training provision is offered on a diocesan basis. The aim is to complement and enrich all that you are learning in your local context.

Attendance at IME events involves travel across the diocese and provides curates with an insight into the church’s mission and ministry in different contexts. Varieties of church tradition provide further enrichment. Meetings combine space both for catching up and for the exploration of appropriate issues and themes.

All Curates share in an IME Group of peers, which are richly diverse groups and, as trust grows, they provide a place of collegial learning, fellowship and support. Meetings take place either during the day or on an evening – and sometimes they combine more than one year-group. There is an annual residential event for Curates in years 1-3.

All matters of pastoral care or concern about the training relationship with your incumbent should be referred to your area Clergy Development Officer.

You are expected to attend all the events in your IME programme, unless you are prevented by exceptional circumstances which should be discussed with your Clergy Development Officer. Records of attendance will be shared with the bishops and will be taken into account during the final assessment of curacy process.

We try to offer evening or weekend options for all the IME events, to make sure SSMs in full time employment are included. The exception to this is the choice of IME visits at the end of each academic year. SSMs are never expected to take time off paid work in order to attend an IME session.
2.14 IME Year 4

Once Curates have completed the first three years, they join the ongoing programme of CMD events. As stipendiary curates are appointed to their next post, they join the First Responsibility course which brings together all in their first post of responsibility from across the new diocese. SSM curates are invited to continue attending the Work Based Learning Groups during year 4.

2.15 Academic Pathways with St. Hild College and the Yorkshire dioceses

Academic Modules
The third element of your training provision brings you into contact with Curates from across Yorkshire.

In your first year there is a Yorkshire Deacon’s Day at the College of the Resurrection in Mirfield. For those wishing to study for one of the Common Awards academic pathways, there are further module days (see the days in blue in the programme).

In IME Years 2-3, all curates from the region attend one Saturday each year, while those who are taking the module for credit also attend a further days. The modules in years 2 & 3 are on the key subjects of Mission and Leadership.

Curates are not required to register for academic credit. If you choose not to take one of the academic pathways offered, you will give a peer presentation to a small group of curates within the diocese on a subject related to the module (see sections 3.6 & 3.7).

If you choose to take the modules for credit you can earn various qualifications. If you already have a Graduate Certificate you can work for a BA Hons. If you have a BA Hons you can work for a Post-Graduate Certificate (3 modules), a Post-graduate Diploma (6 modules) or an MA (6 modules & a dissertation). Stipendiary curates are encouraged to consider taking modules for credit, on the grounds that they will engage more meaningfully with the module through the study and reflection. The diocese will pay for three modules in full and will help towards the cost of further modules – it is unlikely you will have the chance to gain a cheaper MA ever again!

2.16 Study time & CMD Grants

It is recommended that curates spend 15% of their time on study – which is the equivalent of a day a week for full time ministers. That includes the IME programme as well as personal study and reflection.

Curates are entitled to a CMD grant for training events in addition to the IME programme. You may also use £40 of this grant towards the cost of books, as long as the books are related to your ministerial development and you can provide receipts along with and a brief review of the book and what you gained from it. The CMD grant is currently £250 a year. This can accumulate for up to three years if not used.

Clergy can also apply for a retreat grant of up to £210 per year. This does not accumulate from one year to the next. Curates can apply for a retreat grant after 1st January in your first year.
2.17 Travel Costs

IME Travel Costs
Since Curates are expected to attend the meetings in the IME programme, travel costs will be reimbursed at the diocesan rate. **Wherever possible, please will you arrange to share transport (COVID regulations permitting).** This accords with the green agenda of the Diocese and contains costs – and encourages you to spend a bit more time with each other.

Public transport and parking costs should be supported by receipts. Taxi fares will not be reimbursed.

Travel to/from your parish if you live outside the parish
If your curate house is outside the boundary of your curacy parish, the diocese will pay travel expenses (up to one return journey per day) from your house to the parish boundary.

Submitting Travel Claims
You will find claim forms for both types of travel claim on the IME Resources page of the diocesan website: [https://www.leeds.anglican.org/how-we-can-help/clergy-lay-training/clergy-development/ime-resources/](https://www.leeds.anglican.org/how-we-can-help/clergy-lay-training/clergy-development/ime-resources/)

When to Submit Claims
- **IME travel claims:** should be submitted twice a year. Expenses incurred from July up to December should ideally be submitted for authorisation during early December and **not later than 1st January (otherwise they fall in a different financial year).** Claims for December through to the following July should be submitted in early July.
- **Travel to/from your parish claims:** should, ideally, follow the same pattern as for IME claims. However, a more frequent submission will be considered if that would assist your budgeting. Please contact the clergy development administrator to arrange this.

Where to Submit Claims
All travel expense claims should be submitted to your **Clergy Development Officer**, who will check them, authorise them and send them to the Clergy Development Administrator for processing. Please do NOT send them directly to the finance department.

2.18 Keeping track on your progress

a) The Learning and Training Grids
You will find the Learning and Training grids in sections 4.6 and 4.7 of the Handbook. There are two grids: one to be completed before your priesting and the other for your penultimate assessment in September of Year 3. The aim of the grids is to help you in your own awareness of your learning and formation during the curacy. These are based on the formation qualities published by the Church of England’s Ministry Division. The grid can be used as a checklist at your supervision sessions to make sure you are covering all the areas of learning. It also provides the required evidence that you have gained the range and depth of experience needed for you to move on to your next post. There will be areas in which you arrive with significant experience. In other areas you are starting from scratch. At the penultimate review we will use the grid to identify the areas which need to be given high priority in the remaining nine months before your final assessment.

The lists of topics in these pages are also a useful guide to areas in which you may feel less at home, or where there is apparently limited potential for growing in knowledge or experience in your individual
setting (which you may therefore need to find elsewhere). Conversely, it is vital for an assistant curate not to concentrate exclusively on aspects of ministry which come easily or which seem more readily to bring recognition or satisfaction. You can obtain electronic copies of the grids from the diocesan website on the IME Resources page (under Clergy Development): https://www.leeds.anglican.org/how-we-can-help/clergy-lay-training/clergy-development/ime-resources/

b) The Ministry Division’s Formation Criteria
Towards the back of this folder (in Section 5.2) you will find the national ministry division’s formation criteria. These provide a guide to expected outcomes at the completion of curacy and your final assessment will be against these criteria. Please bear in mind that these Formation Criteria are described by Ministry Division as ‘aspirational: they are goals to work and develop towards rather than criteria that can be ‘fully met’. As you progress through your curacy, you and your training minister should refer to these as well as the learning and training grids.

If things go wrong …

2.19 If things go wrong

If either a curate or their training minister experiences concerns in the training relationship, or if the curate is experiencing difficulties personally or within ministry generally, the first person to contact should normally be your area Clergy Development Officer. S/He may visit and meet with the curate and the training minister either individually or together. Often, such a consultation will resolve an issue or identify the need for some appropriate support, which enables the curacy to continue and flourish.

The Bishop will become involved if there are significant problems. A move of curacy should be seen as the last resort, but is, in rare circumstances, the only realistic way forward.

In the case of personal issues, confidential counselling is available through the diocesan Employee Assistance Programme – see Section 1.1 of this handbook and the HR page of the diocesan website.

2.20 Guidelines for placements during a curacy

There is an option for curates to take a short placement of up to three months during the curacy. This is not a requirement but an opportunity to explore a different context or type of ministry to complement the experience offered within the title placement. A placement could be used to get an initial ‘taster’ of a type of ministry the curate is considering for the future (e.g. chaplaincy) so that that s/he will be in a position to make a more informed decision. Alternatively, a curate could take this chance to learn something about a context s/he is unlikely to choose in the future (e.g. someone who feels called to urban ministry might go on a placement in a rural context). There is scope for an imaginative use of this opportunity (e.g. a placement abroad) – but no promise of funding for the travel! A particularly valuable way to use this opportunity is to provide ministerial cover for a parish in vacancy. This gives you a good foretaste of what being in charge of a parish might be like, and greatly enhances the life of the parish you are covering.

Placements would usually happen during Years 3 or 4, but could be earlier (especially for pioneer ministers). Placements could last anything from a week up to three months. The timing and duration would be a matter of negotiation between Curate, Training Minister, IME officer and the placement supervisor. This would require Training Ministers to plan in such a way that the curate’s presence is not essential for the maintenance of a project in the parish (thus preparing the way for their absence at the end of curacy). Timing would need to take into consideration local factors.

Placements could be full time or part time.

Curates would continue to attend IME training events during the placement (if they are in this country!).
The diocese can offer expenses to cover the cost of travel between parishes (working on one journey a day, rather than multiple return journeys), up to a maximum of £250. The hosting (placement) parish may be able to cover travel expenses within the parish or on parish business (e.g. hospital visiting).

After initial discussions between Curate, Training Minister and IME officer, the IME officer would make an initial approach to the potential placement provider. If the response is positive, the curate should then meet with the placement provider to discuss the terms of the placement using the Placement Agreement Pro Forma.

At the end of the placement both the curate and placement supervisor would write and send reports to the IME officer and copies would go in the curate’s portfolio.

2.21 The Role and Ministry of a Curate during a Parish Vacancy

When a Training Incumbent moves within the four-year period during which they have responsibility for supervising a Curate, the following guidelines apply.

The Curate and the Parish will need preparing for the situation.

In consultation with the area Bishop, the area Clergy Development Officer will identify and appoint an alternative supervisor in good time. The vacancy supervisor will help the curate to reflect upon the experiences of ministry in these new circumstances, and will offer pastoral support. For obvious reasons they will not be in a position to line manage tasks, or to give feedback on performance, and therefore their role will be different from a Training Incumbent. When a new incumbent arrives, the vacancy supervisor’s role will end, and supervision will resume with the new incumbent.

As far as possible, arrangements agreed in the Curate’s current Working Agreement remain in place. In particular, the Curate continues to participate fully in the Diocesan IME programme including academic study for modules delivered by St Hild College. The provision of study time should also continue.

Churchwardens are responsible for guiding and supporting the ministry of the parish(es) in vacancy. The Curate works with the Churchwardens, under their authority and the PCC, and in compliance with the PCC’s agreed policies and mission strategy.

Priestly oversight of the parish devolves to the Area Dean. Both s/he and the CDO officer are available to support and guide the Curate and the parish during the period of vacancy.

In general, the following principles apply:

There should not be an automatic assumption that the Curate will lead/preach at all public worship. This should be discussed in advance, and once the Curate has agreed his/her workload in this respect then appropriate cover should be arranged for the remaining services.

The Curate should take responsibility for the routine pastoral work of the parish in consultation with the Churchwardens.

The Curate should continue with any projects or activities for which they already bear responsibility.

In a vacancy, the vice-chair of the PCC automatically becomes the chair, not the Curate (unless they choose to delegate that role to the Curate on an occasional or regular basis).

The Curate should not seek to initiate policy changes during a vacancy.

When a Curate concludes their title post during vacancy, the CDO will work closely with the Curate, the Training Parish and the vacancy supervisor to ensure that the End of Curacy Assessment process and paperwork runs smoothly.
### 2.22 Moving on from Curacy

The moving on process feels quite different for stipendiary curates and SSMs and so the two processes are set out separately:

#### For stipendiary curates

- There is a *Moving On* IME session for 3rd year curates, usually in January or February of the third year.
- You may apply for posts whose closing date for applications fall on or after 1st April towards the end of your third year. This allows curates with children at school the possibility of moving during the summer holidays between 3rd and 4th year of curacy. However, if you apply for a new post before your final assessment you must make it clear that your appointment would be conditional upon the outcome of the final assessment and that you would not be free to take up the new post until after you have been signed-off by the bishop.
- In preparation for your final assessment, you will need to provide your IME officer with reports from: you, your training incumbent, a churchwarden, a community partner and an ecumenical partner. Your IME officer will provide templates for these.
- Your final assessment would normally take place in June at the end of your third year. On the strength of this, your IME officer will write to your area bishop and Bishop Nick confirming that you have fulfilled the required formation framework criteria and recommending that you are ready to apply for your next post. You are formally ‘signed off’ when you receive a letter from the bishop. This process should be completed by 1st July.
- You are all on a four-year curacy. That means the diocese is obliged to provide you with a house and stipend for the full four years. You have a generous window of well over a year to look for a new post (between 1st April in your 3rd year and the end of your 4th year).
- Whenever you apply for a post, you should inform your area bishop, as they have to provide a reference for you.
- When you are appointed to a new post, the diocese(s) will agree a finishing date for your current post and a starting date for your new post. It is reasonable to expect a gap of 2-3 weeks between these dates, to allow for moving and settling in. (If you are moving to a new diocese, your current diocese would pay your stipend up to the start date of your new post).
- If you are still looking for a post towards the end of your fourth year and you are concerned about running out of time, you should speak to your area bishop about the possibility of an extension to your curacy. The diocese is under no obligation to continue providing you with house and stipend beyond the end of your 4th year, but it is possible they would grant an extension. However you need to be able to show that you have been applying for posts – the diocese is much more likely to be sympathetic towards you if you are actively trying to find somewhere than if you are being choosy. It is also possible that the diocese would make an extension conditional upon you doing a piece of work somewhere other than your curacy parish e.g. covering a vacancy in a nearby parish.

#### For SSM curates

- For SSMs, the end of curacy assessment comes at the end of your 4th year. It is diocesan policy to allow SSMs longer to meet and complete the formation criteria as your ministry is not usually full time. There may be exceptions to this. Under certain circumstances, the end of curacy assessment may be brought forward, and if more time is needed to meet the formation criteria the assessment could be delayed.
- The Church of England allows up to seven years for an SSM to complete the formation criteria. This is in recognition that, because SSMs are not usually full time in their curacy, they should be allowed longer to gain the required experience. However, it is rare that this extra time is needed or appropriate and SSM curacies usually come to an end with the end of curacy assessment at the end of the 4th year.
- We try to treat SSMs on an equal status with stipendiary curates, and offer the same IME programme for you both. However, this means that for SSMs the IME programme comes to an
end the best part of a year before your End of Curacy Assessment. During year 4 we will invite you to take part in the Work Based Learning Groups, where you can bring issues arising from your ministry (especially issues distinctive to SSMs) for shared reflection.

- Around the time of your end of curacy assessment you will meet with your area bishop to discuss options for the next stage of your ministry.
- One option is to remain in your curacy parish but with a change of title to Associate Minister or Associate Priest. Legally you would still be an assistant curate but the change of title is to make clear to the congregation that your status has changed. If you remain in the same parish you would need to review and revise your working agreement; at this point you might take on particular responsibility for some area of work within the parish. You would also be re-licensed by the bishop.
- Another option is to move to another parish or place of ministry. After conversation with your area bishop you would be invited to look at a post where the diocese feels there is a need for an assistant minister. Consideration would be given to where you live, your strengths and gifts, and your preferred church tradition.
- There is a new initiative to prepare SSMs to join a bank of ministers available to provide interim ministry in parishes where there is a vacancy. Those in this bank would undergo training with the diocesan SSM officer. SSMs in this bank would still have a base in a parish but would be released from that parish for the duration of the interim ministry and would return to their parish base once the vacancy cover is completed.
Section 3: Portfolio, Reports & Assessment through Curacy

3.1 Keeping a Portfolio
As you progress through Curacy, you will need to build and keep a portfolio showing evidence of learning, and a record of the range of ministerial experience you have gained. Overall, the portfolio should reflect the significant stages of your training and development over these years. The items in the column headed *What must go in the portfolio* provide essential evidence of your progress through the curacy. The items in the right hand column are largely for your benefit.

**FULL-TIME STIPENDIARY CURATES**

<table>
<thead>
<tr>
<th>Year</th>
<th>What must go in the portfolio</th>
<th>What you may also choose to put in</th>
</tr>
</thead>
</table>
| Year 1        | • Copy of your Working & Learning Agreement  
• Deacons’ Grid  
• A reflection on one incident or aspect of your ministry (using the form at 4.1 in this handbook or downloaded from the diocesan website). If you are taking the Inhabiting Public Ministry module for credit please submit an assignment from the module instead of the reflection sheet.  
• An assessed sermon with feedback sheet from your training incumbent  
• Pre-priesting reports (& summary of meeting (written by the area CDO)  
• A sample of notes from three supervision sessions(see page 21) | • Selected service sheets from occasional offices / special services you have led  
• Any letters or cards of thanks you receive  
• Journaling or other forms of reflection  
• Any other relevant training you have attended |
| Year 2 In preparation for the penultimate review in Sept. of year 3 | • An assessed sermon, with at least 2 feedback sheets from members of the congregation  
• A sample of notes from three supervision sessions  
• Final assessment grid, identifying areas of priority to be addressed before the final assessment | • Selected service sheets from occasional offices / special services you have led  
• Any letters or cards of thanks you receive  
• Journaling or other forms of reflection  
• Any other relevant training you have attended |
| Year 3        | • Final assessment reports from self, training minister, church warden(s), community representative, ecumenical colleague  
• *Completed Final Assessment Grid (depending on outcome of penultimate review)* | • Selected service sheets from occasional offices / special services you have led  
• Any letters or cards of thanks you receive  
• Journaling or other forms of reflection  
• Any other relevant training you have attended |
### SSM CURATES

<table>
<thead>
<tr>
<th>Year</th>
<th>What must go in the portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><em>(All these items will be read by your area Clergy Development Officer and feedback will given where appropriate)</em></td>
</tr>
</tbody>
</table>
| Year 1 | • Copy of your Working & Learning Agreement  
• Deacons’ Grid  
• A reflection on one incident or aspect of your ministry (using the form at 3.4 in this handbook or downloaded from the diocesan website). If you are taking the Inhabiting Public Ministry module for credit please submit an assignment from the module instead of the reflection sheet.  
• An assessed sermon with feedback sheet from your training incumbent  
• Pre-priesting reports (& summary of meeting written by the area CDO)  
• A sample of notes from three supervision sessions (see page 21) |
|        | • Selected service sheets from occasional offices / special services you have led  
• Any letters or cards of thanks you receive  
• Journaling or other forms of reflection  
• Any other relevant training you have attended |
| Year 3 | • An assessed sermon, with at least 2 feedback sheets from members of the congregation  
• A sample of notes from three supervision sessions  
• Final assessment grid, identifying areas of priority to be addressed before the final assessment |
|        | • Selected service sheets from occasional offices / special services you have led  
• Any letters or cards of thanks you receive  
• Journaling or other forms of reflection  
• Any other relevant training you have attended |
| Year 4 | • Final assessment reports from self, training minister, church warden(s), community representative, ecumenical colleague  
• *Completed Final Assessment Grid (depending on outcome of penultimate review)* |
|        | • Selected service sheets from occasional offices / special services you have led  
• Any letters or cards of thanks you receive  
• Journaling or other forms of reflection  
• Any other relevant training you have attended |


Leeds diocese has distilled these into the Deacon’s Grid and Final Assessment formation grid (sections 4.6 and 4.7) as a tool for you to provide evidence of your ministerial experience.

### Deacon’s Grid

When you arrive as a curate you are asked to go through the deacon’s grid (section 4.6) and indicate your level of prior experience in the column marked ‘level 1-5 at start of curacy’. You should then go through this with your training incumbent so they are aware of the experience you bring to the parish and your curacy. At your pre-priestling review you should complete the following...
column. Clearly, the numbers used here are subjective, but they should show areas in which you have made progress during your deacon’s year. It is important you provide evidence of your ministerial experience but this can be done in simple bullet points e.g.: 

- thirteen funerals including three burials

Please do not attempt to write in every row of the final column ‘Priority and plans ...’). This should be used selectively to identify the areas of development for the coming 6-12 months.

### 3.2 Reporting and Assessment of Curacy

Your pathway through curacy includes a reporting and assessment process, according to national church guidelines. This important monitoring procedure is intended to ensure you are equipped at the end of curacy to take up your next post. Unless you successfully complete the assessment process you will not able to move on to your next post, either as a stipendiary or an SSM.

### 3.3 Pre-Priestling Review

This will take place in May towards the end of your first year. Paperwork required for this review is set out in the portfolio requirements (section 3.1) This will include reports from the Deacon and their Training Minister. You are also asked to submit your completed Deacon’s Formation Grid (section 4.6). It is important that curates and Training Ministers share their reports with each other and discuss any issues arising before sending them to their area Clergy Development Officer (CDO). The CDO meets each Deacon and their Training Minister to talk through these reports before making a recommendation to the ordaining Bishop. The Bishop meets with each Deacon personally before their priesting ordination or (for Permanent Deacons) the commencement of their second year.

The ability to reflect on your ministry – and as a result consider how you might do things differently another time – is vital. To provide evidence of this quality of self-reflection you are asked to submit a written reflection on one incident or aspect of your ministry before your pre-priestling review. During years 2 & 3 you will present peer reflections in your work-based learning groups.

Feedback helps us to learn. For your pre-priestling review you should arrange to preach a sermon which is assessed by your training incumbent. Please use the sermon assessment sheet from the IME resources webpage: https://www.leeds.anglican.org/clergy-development/ime-resources

Copies of these sermons and assessment sheets should be kept in your portfolio. You are welcome to preach as many assessed sermons as you like and select the best for submission!

### 3.4 Penultimate Review

For stipendiary curates this will take place during (or near) September at the start of your third year. You will be asked to submit an assessed sermon (with at least two feedback sheets from members of the congregation), notes from three supervision sessions, and your final assessment grid. We do not expect you to have completed everything on the grid at this point. Rather it is intended to highlight the areas which you need to focus on in the remaining 9 months before your end of curacy assessment. If there are aspects of ministry you are not able to experience in your parish we can consider setting up a placement elsewhere to complement the parish context. The penultimate review will take the form of an interview with you, your training incumbent, your area CDO and an external reviewer (someone chosen by the area CDO to provide an objective perspective). The area CDO will also write to the archdeacon before the review to seek his/her view of your progress.

For SSMs the process is the same. The penultimate review may take place later but should be completed by the end of your third year / start of year 4.
3.5 Final Review

For stipendiaries this will take place in June at the end of year 3; for SSMs this will take place towards the end of year 4. Paperwork for this review is set out in the portfolio requirements (section 3.1).

For your final assessment interview you will be asked to provide the following reports:

- Training Minister’s Report
- Curate’s Report
- Churchwarden’s Report
- Ecumenical partner’s report
- Community partner’s report

These reports, together with all the portfolio submissions that have been built up through Curacy, will form the basis of the final assessment of Curacy. The aim of the process is to give confidence to the Bishop and assurance to each curate that the candidate is equipped and ready to move to her/his next post – either in this diocese or elsewhere.

Your Clergy Development Officer will then make a recommendation to your area bishop on your suitability for the next post. The Bishop will arrange to meet with you individually to discuss next steps. For a more detailed description of the moving on process, see section 2.22.

3.6 Peer Presentations for Year 1 – an act of worship you have devised and led

Assignment

Please give an account of an act of worship that you have devised and led. Bring copies of the order of service used and also feedback sheets on how you led the worship. These feedback sheets are available on the IME page of the website: https://www.leeds.anglican.org/clergy-development/ime-resources

Presentations should last approximately 20 minutes and may cover all or some of the following:

- What was the occasion and context?
- Was this a new service or part of the worshipping pattern of your church?
- What was your chosen theme and how did you express this?
- What resources did you use?
- How did you structure the service?
- How did you feel the service went?
- How long was the service?
- What feedback did you receive?
- On reflection were there things you might have done differently?

3.7 Peer Presentations for Years 2 & 3

*Curates taking the Leadership module for credit may talk about a relevant assignment from their module studies rather than the peer presentation format set out in the handbook.*

The subject of these peer presentations alternates between Mission in Local Context (spring 2023, 2025 etc.) and Leadership and Change (spring 2024, 2026 etc.)

Mission in Local Context (Spring 2023)

Either: A

Analyse your local context and show how the church is, or could be, responding to the mission opportunities there
Presentations should last approximately 20 minutes and should include:

**A description of the parish.** This needs to be backed up with data and information from the following: parish audit material, census figures, material used in grant applications etc. Have there been any significant changes in recent years (e.g. large areas of new housing, or major loss of employment)?

**A description of the church congregation:** attendance figures, age, social class etc. How does this correspond to the parish as a whole? What is the style of worship / spirituality of the church?

**A description and rationale for the mission and ministry of the church.** What is the general policy / attitude towards mission? How is ministry shared among lay and clergy? What is the vision for the church’s future – who shapes this and how? It would be good to draw upon your reading here. E.g. which of Bosch’s/Bevans and Schroeder’s models of mission do you recognise in your church? Which of Avery Dulles’ models of ecclesiology do you recognise? *(Please only draw upon reading you have already done – you are not expected to read these books for this presentation!)*

**How has the church tried to respond to the needs and opportunities of the parish context?** Give examples of this. Have there been recent initiatives in mission? How would you evaluate their success? If you were appointed incumbent of this parish, what would be your priorities? Are there opportunities here whose potential is not being explored?

**Or B:**

Prepare a presentation illustrating an area of ministry that you have exercised which demonstrates your engagement with mission and evangelism. You should support your talk with documentation e.g. mission plans, community audits, questionnaires, minutes of PCC or appropriate committee, schedules or rotas. It would also be good to refer to the academic material offered in the module “Mission in Local Context” (e.g. the models in Bevans and Schroder, *Constants in Context*). However, what we are looking for here is not an academic study but evidence of reflection on your experience and context.

**Comment on**

A biblical and theological understanding of both mission and evangelism (briefly)
Your understanding of the needs and opportunities in your local context
An account of the way in which you and others have engaged in missional/evangelistic ministry - including both strengths and weaknesses of your approach and an assessment of the outcomes.
The outcome, result, or ‘fruit’ of your actions

**Leadership and Change (spring 2024)**

Think of an example of change which you have witnessed, participated in, or led yourself, within a church context. The change might be physical (a reordering of the church building) or liturgical, or to do with church structures etc. For our purposes, it does not matter if the change was handled well or badly – it might be good to have examples of both. However, it would be more instructive to look at change which encountered some opposition rather than went through unanimously straight away.

**Be prepared to recount it in some detail:**
What was the change proposed?
Where was the motivation for change coming from?
What support was there for the change – within the PCC, whole congregation (& wider community)? What size church is this? How did that affect the dynamics of decision-making?
Timescale: at what stage in the life of this leadership was the change initiated (e.g. had the minister just arrived, or been in post 7 years ...)
What was the decision-making process? How long did it take? How long did the whole project take to completion?
What consensus was achieved in the decision-making?
What conflict was encountered? From whom? On what grounds? What were the overt reasons for opposition? What were the less obvious but bigger symbolic issues being challenged by this change? How well was the conflict handled?
Were any compromises / adaptations made to the plans along the way?
What difference has the change made to the church?
What can you learn from this experience – both good practice to follow and mistakes to avoid?

3.8 Work Based Learning Groups

During years 2 and 3 (and year 4 for SSMs), curates take part in Work Based Learning Groups (WBLG). These are not part of the assessment process. They provide an opportunity for curates to reflect together, prayerfully, theologically and practically, about their own experiences of ministry. Each curate is invited to talk about an incident or issue arising from their ministry which has made them think. We are not expecting answers, or a considered analysis but a narrative which raises questions. This is followed by some silence to digest what we’ve heard, shared reflections from the group all focussed on this particular narrative, and then a time of prayer. These have proved valuable because the input is coming from the curates rather than imposed by the CDO team (‘scratching where you are itching’). Almost always the issues raised have resonances for the other curates in the group. There is an explicit understanding that what is shared in these groups is treated as confidential.
Section 4: Downloadable Templates / Forms

4.1 CMD Grant Allocations and Application Forms

All licensed clergy in Leeds diocese, including curates, will have a Continuing Ministerial Development Grant allocation of £250 a year, which can be used to pay for training events (excluding those on the IME programme). Whatever you do not spend in a calendar year will be carried over to the next year for up to three years. Clergy arriving in the diocese will be allocated a pro-rata rate for the calendar year in which they arrive e.g. deacons arriving in the summer will be allocated £125.

In addition to the above, there is also an annual retreat grant of up to £210 a year. Curates can apply for a retreat grant after 1st January in their first year.

Grant Claim Process Information and Grant Forms
This information along with other useful clergy development resources can be found here: https://www.leeds.anglican.org/how-we-can-help/clergy-lay-training/clergy-development/cmd-resources/

4.2 Curate Travel Claim Forms

See section 2.17 for further details

Travel to/from IME Events
You can claim expenses for travel to all sessions on the IME programme. However, this does not include travel to area or diocesan clergy study days or the clergy conference. Nor does it include travel to your ordination or ordination retreat. These are all parishes’ expenses and should be claimed from your curacy church.

Travel to/from your parish (for curates living outside their training parish)
You can claim for one return journey per day from your home to the border of your parish.
4.3 Reflection sheet for curates
This is to be used for the pre-priesting review.

4.4 Worship feedback sheet for curates
This is to be used for the year-1 peer presentations on an act of worship you have devised and led. You are welcome to use it on other occasions – we learn best when feedback helps us reflect on what we do.

4.5 Sermon Assessment for curates
This is to be used for your assessed sermons submitted at the pre-priesting and penultimate reviews. For the pre-priesting review your training incumbent should fill in the sheet. For the penultimate review we ask you to find three or four members of the congregation who will be confident enough to give you helpful feedback.

4.6 Deacon’s Formation Grid
You should use this form in three ways:

a) **When you start your curacy**, go through this form assessing the level of relevant experience you bring to the curacy and score yourself on a scale of 1 – 5 (see the explanation of these levels at the top of the Grid). Add these numbers to the column marked ‘Level (1-5) A - At start of curacy’. This should lead to a conversation with your training incumbent that will help them to become aware of the skills and experience you have already gained before your ordained ministry.

b) **During the year**, you and your incumbent can use this grid as a way of identifying areas you need to prioritise.

c) **In preparation for your pre-priesting review** you need to fill in the next column ‘Level (1-5) B – At end of first year’. We hope you will feel that some of these numbers will have gone up since you filled in the first column! You should then fill the next column ‘Experience’, providing evidence of the experience you have gained. Bullet points are sufficient here – not paragraphs. In the final column (‘Priority and plans for future development’) please only fill in the boxes which you and your Training Incumbent have identified as priorities. Priorities should be selective – and therefore we expect most of these boxes will remain blank.

4.7 Supervision Templates
Sample templates for you to adopt or adapt as your starting point. There is no obligation to use these formats, other than a guide to help you. Please work with whatever will suit you best and give you clarity.

4.8 Placement Agreement Template

4.9 Final Assessment Formation Grid
This is to be completed in preparation for your penultimate review.
Section 5: Resources

5.1 The Ordinal

DEACONS
Deacons are called to work with the Bishop and the priests with whom they serve as heralds of Christ’s kingdom. They are to proclaim the gospel in word and deed, as agents of God’s purposes of love. They are to serve the community in which they are set, bringing to the Church the needs and hopes of all the people. They are to work with their fellow members in searching out the poor and weak, the sick and lonely and those who are oppressed and powerless, reaching into the forgotten corners of the world, that the love of God may be made visible.

Deacons share in the pastoral ministry of the Church and in leading God’s people in worship. They preach the word and bring the needs of the world before the Church in intercession. They accompany those searching for faith and bring them to baptism. They assist in administering the sacraments; they distribute communion and minister to the sick and housebound.

Deacons are to seek nourishment from the Scriptures; they are to study them with God’s people, that the whole Church may be equipped to live out the gospel in the world. They are to be faithful in prayer, expectant and watchful for the signs of God’s presence, as he reveals his kingdom among us.

The bishop addresses the ordinands directly
We trust that you are fully determined, by the grace of God, to give yourself wholly to his service, that you may draw his people into that new life which God has prepared for those who love him.
PRIESTS
Priests are called to be servants and shepherds among the people to whom they are sent.
With their Bishop and fellow ministers,
they are to proclaim the word of the Lord and to watch for the signs of God’s new creation.
They are to be messengers, watchmen and stewards of the Lord;
they are to teach and to admonish, to feed and provide for his family,
to search for his children in the wilderness of this world’s temptations, and to guide them through its confusions, that they may be saved through Christ for ever.

Formed by the word, they are to call their hearers to repentance and to declare in Christ’s name the absolution and forgiveness of their sins.
With all God’s people, they are to tell the story of God’s love.
They are to baptize new disciples in the name of the Father, and of the Son, and of the Holy Spirit, and to walk with them in the way of Christ, nurturing them in the faith.
They are to unfold the Scriptures, to preach the word in season and out of season, and to declare the mighty acts of God.
They are to preside at the Lord’s table and lead his people in worship, offering with them a spiritual sacrifice of praise and thanksgiving.
They are to bless the people in God’s name. They are to resist evil, support the weak, defend the poor, and intercede for all in need.
They are to minister to the sick and prepare the dying for their death.

Guided by the Spirit, they are to discern and foster the gifts of all God’s people, that the whole Church may be built up in unity and faith.

The bishop addresses the ordinands directly
We trust that long ago you began to weigh and ponder all this, and that you are fully determined, by the grace of God, to devote yourself wholly to his service, so that as you daily follow the rule and teaching of our Lord and grow into his likeness, God may sanctify the lives of all with whom you have to do.
5.2 Church of England Formation Criteria

The Church of England is currently transitioning to a new Formation Framework with a new matrix of qualities for the assessment of curates. Curates starting years 2, 3 or 4 in the academic year starting September 2023 will continue with the ‘old’ formation criteria they have always used. You can read these on pages 46-57, below.

The ‘old’ Formation Criteria are organised under seven headings:

A. Christian faith, tradition and life
B. Mission, evangelism and discipleship
C. Spirituality and worship
D. Relationships
E. Personality and character
F. Leadership, collaboration and community
G. Vocation and ministry within the Church of England

Within each of these headings, the Formation Criteria are organised in clusters that are disposition-led [in shaded boxes] and emphasise the primacy and inseparability of character from understanding and skills:

Dispositions These are related to formational learning and character development. They represent the most important criteria: knowledge, understanding and skills are secondary to Christ-like character. However, disposition is not easy to assess: sometimes evidence may be more anecdotal and narrative than systematic. Dispositions are often discerned relationally and developed through a combination of learning, experience, reflection and prayer.

Understanding These are related in subject matter to the dispositions, but are not an elaboration of them. They are aspirational in that knowledge and understanding is never complete: ordinands and priests will gain greater depth and breadth of understanding as they continue to pursue and reflect on lifelong learning.

Skills Again, related to the first two categories, but not an elaboration of them. While skills and abilities reflect competence, they, too are aspirational: greater fluency will be achieved over time through the experience of exercising ordained ministry in a reflective mode.

The new Formation Framework

Curates starting their deacon’s year will use the new Formation Framework, as set out here:


The templates we have devised for use in the Leeds diocese for this year group will all be based on the new qualities.
USING THE FORMATION CRITERIA – applies to both old and new Formation criteria / framework

The Formation Criteria are fundamentally aspirational: they are goals to work and develop towards rather than criteria that can be ‘fully met’. This means that they should be used as a vocational tool ...

1. **by curates** – to provide a framework for reflection on their development in ministry against the Church’s expectations at different points through the training process.

2. **by training incumbents and diocesan colleagues** – to discern areas of and for growth and development during curacy and to provide the grounds on which to affirm the readiness of ministers to take up assistant minister, ordained pioneer minister or incumbent status posts in the Church of England.

3. **by bishops** – as a framework to enable them to confirm candidates’ readiness to take up ministerial posts as priests of the Church of England at the end of IME Phase 2.
### AT THE END OF IME PHASE 1

1. Ordinands are disciples of Christ who are growing in new insights through disciplined learning and reflection. They...

   - understand the significance of the Bible for the church and the world through critical engagement with Old and New Testament texts and issues relating to their interpretation.
   - are able to use their exegetical and hermeneutical skills to interpret and communicate Scripture clearly in a variety of settings.
   - understand Christian beliefs and practices: how they have developed in historical and cultural contexts and are interpreted today.

2. Ordinands are generous in their respect for the breadth and diversity of belief and practice within the Church of England. They...

   - understand how Christian beliefs and practices shape the moral life of individuals and communities.
   - are able to reflect critically on how Christian doctrine and ethics relate to discipleship, church and society.

### AT THE END OF IME PHASE 2

1. Ordained ministers sustain their public ministry and personal faith in Christ through study and reflection that is open to new insights. They...

   - understand the Bible as text and as holy Scripture for the church and the world through regular critical engagement with Old and New Testament texts and issues relating to their interpretation.
   - are able to interpret Scripture in a wide range of settings, using their exegetical and hermeneutical skills to communicate clearly and accurately in ways that enable others to learn and explore.
   - are able to engage in independent study of Christian beliefs and practices and communicate their findings in diverse settings.

2. Ordained ministers work with and value the breadth and diversity of belief and practice within the Church of England. They...

   - are able to engage in independent study of how Christian beliefs and practices shape the moral life of individuals and communities.
   - are able to reflect critically on how Christian doctrine and ethics relate to discipleship, church and society, communicating this appropriately inside and outside the church.

### POST OF RESPONSIBILITY

1. Incumbents replenish their leadership through a life of disciplined study and reflection that is open to new insights. They...

   - are able to exercise theological leadership for the church in mission.
### B. MISSION, EVANGELISM AND DISCIPLESHIP

<table>
<thead>
<tr>
<th>AT THE END OF IME PHASE 1</th>
<th>AT THE END OF IME PHASE 2</th>
<th>POST OF RESPONSIBILITY</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>1.</strong> Ordinands have an articulate and prayerful enthusiasm for mission and evangelism that is nourished by Christ’s love for the world and lived out in acts of mercy, service, justice and reconciliation. They ...</td>
<td>Ordained ministers have a deep and prayerful enthusiasm for mission and evangelism that is nourished by Christ’s love for the world and lived out in acts of mercy, service, justice and reconciliation. They.</td>
<td>Incumbents ...</td>
</tr>
<tr>
<td>understand holistic and contextual engagement with the world in Christian mission and evangelism from biblical, theological, historical and ecclesial perspectives.</td>
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<tr>
<td>are able to read the cultural, historical, economic, social, political and religious context of a community, and to develop discernment of God’s mission in and beyond the church.</td>
<td>are able to discern God’s mission in a specific context by reflective and empathetic engagement with it in light of its cultural, historical, economic, social, political and religious characteristics.</td>
<td>lead, enable and release missional vision and faithful witness in and among those for whom they have responsibility.</td>
</tr>
<tr>
<td>are able to engage in mission, evangelism and apologetics appropriate to specific contexts both inside and outside the church.</td>
<td>are able to engage courageously in mission, evangelism and apologetics in a range of contexts and particularly in local communities and churches.</td>
<td></td>
</tr>
<tr>
<td>are able to communicate the gospel sensitively and appropriately using a variety of media, both inside and outside the church.</td>
<td>are able to communicate the gospel confidently and effectively using a variety of media in diverse situations, both inside and</td>
<td>enable others to articulate the gospel and participate in its proclamation.</td>
</tr>
<tr>
<td>enable others in mission and evangelism in a range of contexts.</td>
<td>are able to lead and inspire others in mission and evangelism in the local church.</td>
<td>are able to foster and lead mission-shaped churches.</td>
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<tr>
<td>understand the beliefs, practices and spirituality of another faith community and the nature of Christian mission in a multi faith context.</td>
<td>Ordinands desire to see others grow in their Christian discipleship and are eager to learn about and teach the faith. They ...</td>
<td>Ordained ministers are committed to Christian education, promoting good practice, both inside and outside the church. They ...</td>
</tr>
<tr>
<td>understand how children and adults learn, and the implications for nurturing others in their discipleship and faith development through catechesis, teaching and preaching, including preparation for baptism and confirmation.</td>
<td>are able to nurture others in their faith development, including those with little previous knowledge of the faith, through catechesis, teaching and preaching, including preparation for baptism and confirmation.</td>
<td>understand the importance of the Church of England’s engagement with schools for the common good and for the mission and ministry of the church.</td>
</tr>
<tr>
<td><strong>AT THE END OF IME PHASE 1</strong></td>
<td><strong>AT THE END OF IME PHASE 2</strong></td>
<td><strong>POST OF RESPONSIBILITY</strong></td>
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<tr>
<td>Ordinands are rooted and growing in disciplined personal and corporate prayer shaped by the expectations of public ministry in the Church of England. They ...</td>
<td>Ordained ministers are sustained by disciplined personal and corporate prayer shaped by the responsibilities of public ministry and corporate worship in the tradition of the Church of England. They.</td>
<td>Incumbents are sustained in the strains and joys of leadership by a life of prayer.</td>
</tr>
<tr>
<td>understand different approaches to, and traditions of, personal and corporate prayer in relation to the spiritual development of children and adults.</td>
<td>are able to relate different approaches to, and traditions of, personal and corporate prayer to sustain and develop their own prayer life and those of others of all ages, backgrounds and in a range of life circumstances.</td>
<td></td>
</tr>
<tr>
<td>Ordinands depend on the grace and gifts of God to sustain humble, self-giving service in gathering the people of God in worship. They ...</td>
<td>Ordained ministers ...</td>
<td></td>
</tr>
<tr>
<td>understand Christian worship and liturgy, their theological foundations and ecclesial and contextual expressions, including pastoral services, especially in relation to the Church of England.</td>
<td>are able to demonstrate good reflective practice in preaching and in leading – and where appropriate, presiding at – public worship, including pastoral services, using appropriate forms of liturgy in a variety of settings.</td>
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<tr>
<td>are able to preach and lead worship competently in a limited variety of settings, using different forms of liturgy and reflecting on their practice.</td>
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<tr>
<td>Ordinands are growing in the love of God and in Christ-likeness as members of the body of Christ through the grace of the Holy Spirit in their lives and ministries. They...</td>
<td>Ordained ministers are growing in the love of God and in Christ-likeness as members of the body of Christ and can testify to the grace of the Holy Spirit in their lives and ministries. They...</td>
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<tr>
<td>understand historical and contemporary Christian spirituality grounded in Scripture and tradition.</td>
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</tr>
<tr>
<td>are able to relate spiritual traditions to corporate and individual practices that sustain their own prayer life and spirituality, and those of others of all ages and stages of life.</td>
<td>are able to relate spiritual traditions to corporate and individual practices that sustain and develop their own spirituality, and those of others of all ages, backgrounds and in a range of life circumstances.</td>
<td></td>
</tr>
<tr>
<td>Ordinands have a spirituality that informs their relationship with others and their engagement with the world. They...</td>
<td>Ordained ministers’ spirituality permeates their perceptions of and interactions with others inside and outside the church. They...</td>
<td></td>
</tr>
<tr>
<td>are increasingly able to discern God’s presence and activity in the lives of others and in the wider world.</td>
<td>are able to help others discern God’s presence and activity in their relationships and in the wider world.</td>
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<tr>
<td>AT THE END OF IME PHASE 1</td>
<td>AT THE END OF IME PHASE 2</td>
<td>POST OF RESPONSIBILITY</td>
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<tr>
<td>Ordinands are teachable, resilient and psychologically stable in the face of pressure and changing circumstances. They understand personality in relation to human flourishing, relating and team work.</td>
<td>Ordained ministers show insight, resilience, maturity and integrity in the pressure and change entailed in public ministry. They are able to balance appropriate care of self with the care of others by developing sustainable patterns of life and work, and effective support networks in the context of public ministry.</td>
<td>Incumbents encourage and enable colleagues to balance appropriate care of self with care of others.</td>
</tr>
<tr>
<td>are able to balance care for others with care for self, including an openness to spiritual direction and support from others.</td>
<td>are able to balance appropriate care of self with the care of others by developing sustainable patterns of life and work, and effective support networks in the context of public ministry.</td>
<td></td>
</tr>
<tr>
<td>Ordinands are growing in self-knowledge and commitment to Christ. They understand the sacrificial impact of a vocation to ordained ministry on the whole of life.</td>
<td>Ordained ministers are growing in self-knowledge and commitment to Christ within the roles and expectations of ordained ministry. They are able to approach the sacrificial impact of ordained ministry on the whole of life with wisdom and discernment.</td>
<td>Incumbents personify an integration and integrity of authority and obedience, leadership and service. They engage with others to reflect with insight on their style of leadership, its strengths and weaknesses in context, and demonstrate appropriate development.</td>
</tr>
<tr>
<td>are able to reflect with insight and humility on personal strengths, weaknesses, gifts and vulnerability.</td>
<td>are able to reflect with insight and humility on personal strengths, weaknesses, failures, gifts and vulnerability in response to a new context of public ministry.</td>
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<td>AT THE END OF IME PHASE 1</td>
<td>AT THE END OF IME PHASE 2</td>
<td>POST OF RESPONSIBILITY</td>
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</tr>
<tr>
<td>Ordinands seek to imitate the self-giving love and compassion of Christ in their relationships. They ...</td>
<td>Ordained ministers ...</td>
<td>Incumbents ...</td>
</tr>
<tr>
<td>are able to form and sustain healthy relationships inside and outside the church and with those with whom they differ.</td>
<td>are able to form and sustain healthy relationships with peers in the mixed economy of fresh and more traditional expressions of church.</td>
<td>show skill and sensitivity in resolving issues of conflict within the church community.</td>
</tr>
<tr>
<td>understand issues regarding human flourishing in relationships and Christian pastoral care.</td>
<td>understand human flourishing in relationships and Christian pastoral care in a range of life circumstances and contexts.</td>
<td></td>
</tr>
<tr>
<td>are able to respond appropriately to pastoral situations and reflect critically on their own practice.</td>
<td>demonstrate good reflective practice in a wide range of pastoral and professional relationships.</td>
<td>are able to supervise others in the conduct of pastoral relationships.</td>
</tr>
<tr>
<td>Ordinands are people who respect others, demonstrating empathy and honesty in their relationships, learning from them. They ...</td>
<td>Ordained ministers are people who respect others, demonstrate empathy and honesty in their relationships, learning from them. They ...</td>
<td></td>
</tr>
<tr>
<td>are able to live within the House of Bishops’ Guidelines: <em>Issues in Human Sexuality</em> and relate empathetically to those with whom they differ.</td>
<td>are able to live within the House of Bishops’ Guidelines: <em>Issues in Human Sexuality</em> and engage positively with those with whom they differ.</td>
<td></td>
</tr>
<tr>
<td>understand professional boundaries in ministerial practice and pastoral care.</td>
<td>are able to establish and evaluate appropriate professional boundaries in their ministerial practice and personal lives.</td>
<td></td>
</tr>
</tbody>
</table>
understand policies and best practice in safeguarding.

understand policies and best practice in safeguarding and their application in a variety of contexts.
### F. LEADERSHIP, COLLABORATION AND COMMUNITY

#### AT THE END OF IME PHASE 1

<table>
<thead>
<tr>
<th>Ordinands seek to model their servant leadership on the person of Christ. They ...</th>
<th>understand biblically and theologically informed perspectives on discipleship, leadership and community formation especially in the changing and diverse contexts of the Church of England.</th>
<th>Ordained ministers seek to model their servant leadership on the person of Christ. They ...</th>
<th>Incumbents ... show skill and sensitivity in enabling the formation and flourishing of corporate life in the presence of diversity.</th>
</tr>
</thead>
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#### AT THE END OF IME PHASE 2

<table>
<thead>
<tr>
<th>Ordained ministers seek to model their servant leadership on the person of Christ. They ...</th>
<th>are able to participate in and lead communities, reflecting on, and being alert to, the use and abuse of power.</th>
<th>are able to lead collaboratively and competently, working as a member of a team within a community, as an ordained person.</th>
<th>are able to lead teams collaboratively in a variety of settings, including multi-parish benefices.</th>
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</table>

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<tr>
<th>are able to exercise collaborative leadership as part of a team within a community.</th>
<th>are able to lead collaboratively and competently, working as a member of a team within a community, as an ordained person.</th>
<th>are able to facilitate change creatively and sensitively, exercising leadership with an entrepreneurial and forward looking approach.</th>
<th>are able to lead collaboratively and competently, working as a member of a team within a community, as an ordained person.</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Ordinands share leadership by actively looking for and recognising the gifts of others. They ...</th>
<th>Ordained ministers share leadership by actively looking for, recognising and nurturing the gifts of others. They</th>
<th>Ordained ministers share leadership by actively looking for, recognising and nurturing the gifts of others. They</th>
<th>Ordained ministers share leadership by actively looking for, recognising and nurturing the gifts of others. They</th>
</tr>
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</table>

| are able to release and enable others to fulfil their calling to ministry and mission. | are able to use authority appropriately in ways that release, equip, enable and empower others, including colleagues, to fulfil their calling to mission and ministry from within a Christian community. | are able to supervise and mentor others in a limited range of roles and responsibilities in mission and ministry. | are able to supervise lay and ordained people in positions of responsibility in formal and informal settings of training and practice. |
### AT THE END OF IME PHASE 1

Ordinands believe themselves to be called by God and the church to ordination in the Church of England. They...

are able to articulate their calling to discipleship and to ordained ministry within the Church of England.

understand aspects of the history, diversity and contemporary challenges of the Church of England and the Anglican Communion worldwide.

understand the sacrificial nature and theological underpinning of different ministries in the Church of England and of the ordained ministry to which they are called within the breadth and diversity of a mixed economy of traditional and fresh expressions of church.

Ordinands are rooted in corporate worship in the traditions and practices of the Church of England. They...

understand the Church of England’s role and opportunities for Christian ministry and mission in a range of public settings, agencies and faith communities, including schools.

### AT THE END OF IME PHASE 2

Ordained ministers are firmly convinced of their calling to ordained ministry, realistic about its challenges, and continue to ask important questions about their role as deacon or priest in the church of God. They...

are able to articulate their calling to discipleship and to ordained ministry as a deacon or priest within the Church of England.

understand the sacrificial and corporate nature of their role in ministry and mission as a deacon or priest within the breadth and diversity of a mixed economy of traditional and fresh expressions of church.

Ordained ministers are rooted in the traditions and practices of the Church of England and share in the spiritual life of the communities they serve. They...

are able to represent the church in public life and engage in partnerships across wider groups of parishes, including, where possible, working with churches of different

### POST OF RESPONSIBILITY

Incumbents are ready for, and open to, exercising a ministry of oversight and vision as priests in the church of God. They...

take a lead role in working with partners, representing the church in public life, including, where possible, working with other faith leaders.
Ordinands are ready to be accountable and obedient in receiving and exercising ordained ministry as a deacon within the Church of England. They understand the significance of the legal, canonical and administrative responsibilities of the newly ordained within a mixed economy of church. They are able to apply the methodologies of theological reflection and reflective practice habitually and effectively to themselves and their ministry.

Ordained ministers are accountable and obedient in exercising ordained ministry as a deacon or priest within the Church of England. They understand the legal, canonical and administrative responsibilities of those in public ministry within a mixed economy of church. They show developed skills as theologically reflective and reflexive practitioners in relatively unsupervised settings, exercising wise and discerning judgment.

Incumbents exercise appropriate accountability and responsibility in faithfully and loyally receiving the authority of others, consistent with a position of responsibility. They know and understand the legal, canonical and administrative responsibilities of those having oversight and responsibility. They show sophisticated skills as reflective and reflexive practitioners and the capacity to develop these further to energise creative, theologically informed practice.
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<th>AT THE END OF IME PHASE 1</th>
<th>AT THE END OF IME PHASE 2</th>
<th>POST OF RESPONSIBILITY</th>
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</thead>
<tbody>
<tr>
<td>Pioneer ministry ordinands’ approach to mission and ministry beyond the existing church is particularly flexible, resourceful, innovative and entrepreneurial. thriving in unfamiliar cultures and contexts, they ...</td>
<td>Ordained pioneer ministers are particularly flexible, resourceful, innovative and entrepreneurial in their approach to ministry and mission beyond the existing church, thriving in unfamiliar cultures and contexts. They ...</td>
<td>Ordained pioneer ministers in a post of responsibility are ready for, and open to, exercising a visionary ministry as priests in the church of God with a specific focus on the oversight of teams leading fresh expressions of church. They ...</td>
</tr>
<tr>
<td>understand and are involved in the praxis of planting fresh expressions of church.</td>
<td>are able to plant, lead and mature a fresh expression of church.</td>
<td>understand the legal, canonical and administrative responsibilities of those having oversight and responsibility, including Bishops’ Mission Orders.</td>
</tr>
<tr>
<td>are unafraid to take risks in developing enterprising forms of mission.</td>
<td>are able to inspire and nurture the risk-taking of others</td>
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<tr>
<td>are capable of learning from both failure and success.</td>
<td>enable others to develop the capacity to learn from failure and success.</td>
<td></td>
</tr>
<tr>
<td>understand and practice the contextualisation of liturgy, sacrament and the ministry of the word, and the role of the ordained minister in this.</td>
<td>are proficient in contextualising the Church of England’s tradition and practices for a variety of models of fresh expressions of church.</td>
<td></td>
</tr>
<tr>
<td>are able to disciple and nurture the faith of adults and children in fresh expressions contexts.</td>
<td>are proficient in clearly articulating the faith to those outside the church in a variety of ways and contexts.</td>
<td>are able to supervise lay and ordained pioneers and leaders of fresh expressions of church in both informal and formal settings of training and practice.</td>
</tr>
<tr>
<td>understand how to develop sustainable, personal and communal support in a fresh expression context within a mixed economy.</td>
<td>are able and willing to develop sustainable, personal and communal support in a fresh expression context within a mixed economy, including belonging to a peer learning network.</td>
<td></td>
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</tbody>
</table>

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5.3 Criteria for the Appointment of a Training Minister

‘Statement of Expectations’

Undergirding all the criteria set out below is the necessity for the training incumbent, as an experienced parish priest, to be committed to a life of prayer as the basis of all ministry both personally and in the ministry that is shared with the curate who is being trained.

A training incumbent:
1. Is settled in her/his parish, will make a commitment to stay for the curate’s diaconate, and expects to be there for the majority of the four year training period.

2. Has a genuine willingness to train a curate, as distinct from merely wanting an assistant, and is engaged in her/his own continuing ministerial education and development making use of review to support their ministry development.

3. Has a well established pattern of personal prayer, reflection and reading, and, is committed to lifelong learning including Ministerial Development Review.

4. Has a mature degree of self-awareness and understanding of his/her own:
   a. Strengths and weaknesses in ministry and personality
   b. Ability to work closely and collaboratively with a colleague

5. Has a theological and spiritual stance which is clear but open and so is:
   a. Able to articulate his/her own theological position
   b. Willing to work with a colleague of a different theological and spiritual stance

6. Is prepared for a curate to develop in ways different from her/his own with regard to:
   a. The deployment of special gifts of ministry
   b. Specific delegated responsibilities
   c. Preferred styles of worship, mission and pastoral ministry

7. Can work in a collegial rather than hierarchical style, maintaining a healthy professional, spiritual and social relationship with the curate, sharing both the joys and sorrows of ministry while at the same time establishing and respecting clear boundaries.

8. Has an understanding of learning styles and cycles in adult learning.

9. Is willing and able to embrace a degree of creativity and flexibility in training.

10. Can hold on to the tradition ministerial role of servant and shepherd while responding to a developing training culture in a changing church. In particular, the training incumbent will:
    • Undertake regular prayer with the curate; normally daily (days off excepted) with full time curates and at least weekly with others.
    • Draw up with the curate a learning agreement (see below) and review it regularly.
    • Value the curate’s experience from previous employment and responsibilities.
    • Complete all reports required by the diocese and attend meetings for training incumbents.
5.4 Summary of Expectations for Training Ministers

The Bishops are grateful for the substantial commitment of time and skill made by Training Ministers whose expertise and encouragement are central to the formation and development of their Curate(s). This sheet sets out 12 key elements of the task so that there can be clear mutual understanding which will help to ensure that the newly ordained have a positive training experience in their title post. Those accepting an invitation to become training incumbents are being asked:

1) to develop a healthy and appropriate collegial and training relationship with their colleague - which may embrace a difference in tradition, theology and temperament.

2) to indicate that they do not expect to move post while training a new colleague and to make a firm commitment to remain for at least the first two years (IME 1-2)

3) to have regard to the training pathway of their curate – and to exercise appropriate flexibility when working alongside SSM or MSE curates.

4) to formulate a Working Agreement with agreed expectations, patterns of work, training and supervision and to review and revise this plan annually.

5) to work deliberately with the learning outcomes in making Working Agreements and Training Plans over the duration of the curacy.

6) to meet regularly with their colleague for supervision, understood as focussed time for the education, management and support of the curate. For a full-time Curates (whether stipendiary or not), this should initially be weekly, then moving to an agreed pattern (fortnightly/monthly); for an part-time Curates, as time permits and depending on the number of hours worked - but still a regular pattern of meetings (suggested: monthly).

7) to ensure that their colleague(s) attend IME Programme of training events provided by the diocese and Regional Training Partnership as part of their ongoing study. Ministry Division argue for 15% of SM time (an average of a day a week) for explicit study and training. IME events (dates are given a year ahead, in the Curates Handbook) need to be given precedence over other possible commitments.

8) to provide written, evidence-based reports as requested by the Bishop for the curate’s Pre-Priesting and Final Reviews

9) to attend the residential Supervision Skills Course and the regular diocesan meetings for Training Ministers

10) to engage in a suitable review of their work as a Training Minister at the end of the curacy, which could indicate areas for future training and development

11) to be familiar with the Curates Handbook, noting relevant dates and policies.

12) to work in partnership with the Clergy Development Officers to secure the appropriate formation and training for the Curate